



# Management's Discussion and Analysis of Northland Power's Financial Position and Operating Results

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# **SECTION 1: OVERVIEW**

# Introduction

The purpose of this Management's Discussion and Analysis ("MD&A") is to explain the financial results and to assist the reader in understanding the nature and importance of changes and trends as well as the risks and uncertainties that may affect the operating results and financial position of Northland Power Inc. ("Northland" or the "Company"). This MD&A should be read in conjunction with Northland's unaudited interim condensed consolidated financial statements for the three and nine months ended September 30, 2020 and 2019, as well as its audited consolidated financial statements for the years ended December 31, 2019 and 2018 ("2019 Annual Report") and Northland's most recent Annual Information Form dated February 25, 2020 ("2019 AIF"). This material is available on SEDAR at www.sedar.com and on Northland's website at www.northlandpower.com.

This MD&A contains forward-looking statements that are based on certain estimates and assumptions that were considered reasonable on November 10, 2020; actual results may differ materially. Northland's audit committee reviewed this MD&A and the associated unaudited interim condensed consolidated financial statements and notes, and its Board of Directors approved these documents prior to their release.

All dollar amounts are in Canadian dollars, unless otherwise stated.

# Forward-Looking Statements

This MD&A contains forward-looking statements that are based on certain estimates and assumptions that were considered reasonable on November 10, 2020; actual results may differ materially. Forward-looking statements are provided for the purpose of presenting information about management's current expectations and plans. Readers are cautioned that such statements may not be appropriate for other purposes. Northland's actual results could differ materially from those expressed in, or implied by, these forward-looking statements and, accordingly, the events anticipated by the forwardlooking statements may or may not transpire or occur. Forward-looking statements are predictive in nature, depend upon or refer to future events or conditions, or include words such as "expects," "anticipates," "plans," "predicts," "believes," "estimates," "intends," "targets," "projects," "forecasts" or negative versions thereof and other similar expressions or future or conditional verbs such as "may," "will," "should," "would" and "could." These statements may include, without limitation, statements regarding future adjusted EBITDA, free cash flow, dividend payments and dividend payout ratios; the construction, completion, attainment of commercial operations, cost and output of development projects; litigation claims; plans for raising capital; and the future operations, business, financial condition, financial results, priorities, ongoing objectives, strategies and outlook of Northland and its subsidiaries. These statements are based upon certain material factors or assumptions that were applied in developing the forward-looking statements, including the design specifications of development projects, the provisions of contracts to which Northland or a subsidiary is a party, management's current plans and its perception of historical trends, current conditions and expected future developments, as well as other factors that are believed to be appropriate in the circumstances. Forward-looking statements are subject to numerous risks and uncertainties, which include, but are not limited to, revenue contracts, impact of COVID-19 pandemic, counterparty risks, contractual operating performance, variability of revenue from generating facilities powered by intermittent renewable resources, offshore wind concentration, natural gas and power market risks, operational risks, recovery of utility operating costs, permitting, construction risks, project development risks, acquisition risks, financing risks, interest rate and refinancing risks, liquidity risk, credit rating risk, currency fluctuation risk, variability of cash flow and potential impact on dividends, taxation, natural events, environmental risks, health and worker safety risks, market compliance risk, government regulations and policy risks, utility rate regulation risks, international activities, reliance on information technology, labour relations, reputational risk, insurance risk, risks relating to co-ownership, bribery and corruption risk, legal contingencies, and the other factors described in this MD&A and the 2019 AIF. Other than as specifically required by law, Northland undertakes no obligation to update any forward-looking statements to reflect events or circumstances after such date or to reflect the occurrence of unanticipated events, whether as a result of new information, future events or results, or otherwise.



# **Non-IFRS Financial Measures**

This MD&A and certain of Northland's press releases includes references to the Company's adjusted earnings before interest, income taxes, depreciation and amortization ("adjusted EBITDA"), free cash flow and applicable payout ratio and per share amounts, measures not prescribed by International Financial Reporting Standards (IFRS), and therefore do not have any standardized meaning under IFRS and may not be comparable to similar measures presented by other companies. Adjusted EBITDA and free cash flow are presented at Northland's share of underlying operations. These measures should not be considered alternatives to net income (loss), cash flow from operating activities or other measures of financial performance calculated in accordance with IFRS. Rather, these measures are provided to complement IFRS measures in the analysis of Northland's results of operations from management's perspective. Management believes that adjusted EBITDA, free cash flow and applicable payout ratio and per share amounts are widely accepted financial indicators used by investors and securities analysts to assess the performance of a company, including its ability to generate cash through operations. For reconciliations of these non-IFRS measures to their nearest IFRS measure, refer to SECTION 4.4: Adjusted EBITDA for a reconciliation of consolidated net income (loss) under IFRS to reported adjusted EBITDA and SECTION 4.5: Free Cash Flow for a reconciliation of cash provided by operating activities under IFRS to reported free cash flow.

# Adjusted EBITDA

Adjusted EBITDA represents core operating performance of the business excluding leverage, income tax and non-core accounting items. Adjusted EBITDA is calculated as Northland's share of net income (loss) adjusted for the provision for (recovery of) income taxes; depreciation of property, plant and equipment; amortization of contracts and other intangible assets; net finance costs; interest income from Gemini; fair value (gain) loss on derivative contracts; unrealized foreign exchange (gain) loss; (gain) loss on sale of development assets; equity accounting; costs attributable to an asset or business acquisition and other adjustments as appropriate, such as management and incentive fees earned by Northland from non-wholly owned assets. For clarity, Northland's adjusted EBITDA reflects a reduction for its share of general and administrative costs during development and construction that do not qualify for capitalization.

Management believes adjusted EBITDA is a meaningful measure of Northland's operating performance because it excludes certain items included in the calculation of net income (loss) that may not be appropriate determinants of long-term operating performance.

#### Free Cash Flow

Free cash flow represents the cash generated from the business that management believes is representative of cash available to pay dividends, while preserving the long-term value of the business. Free cash flow is calculated as Northland's share of cash provided by operating activities adjusted for short-term changes in operating working capital; non-expansionary capital expenditures; interest incurred on outstanding debt; scheduled principal repayments; major maintenance and debt reserves; interest income from Northland's subordinated loan to Gemini; proceeds from government grants; preferred share dividends; net proceeds from sale of development assets; and other adjustments as appropriate, including lease payments. Free cash flow excludes pre-completion revenue required to service debt and related operating costs for projects under construction and excludes costs attributable to an asset or business acquisition.

For clarity, Northland's free cash flow reflects a reduction for expenditures on development activities until an advanced project qualifies for capitalizing development expenditures. Free cash flow for EBSA includes proceeds from annual upsizing in excess of annual expansionary capital investments. Where Northland controls the distribution policy of its investments, free cash flow reflects Northland's share of the investment's underlying free cash flow, otherwise, Northland includes the cash distributions received from the investment. Free cash flow from foreign operations is translated to Canadian dollars at the exchange rate Northland realizes on cash distributions.

Management believes free cash flow is a meaningful measure of Northland's ability to generate cash flow, after on-going obligations (except common share dividends), to invest in growth initiatives and fund dividend payments.

The free cash flow payout ratio indicates the proportion of free cash flow paid as dividends, whether in cash or in shares under Northland's dividend re-investment plan (**DRIP**). The net payout ratio indicates the proportion of free cash flow paid as cash dividends. The payout ratio generally reflects Northland's ability to fund expansionary capital expenditures and sustain dividends.



As a result of the pursuit of earlier stage project development, such as capital-intensive offshore wind projects, and similarly for projects under construction, it may be several years before such projects start to generate free cash flow. This factor may affect the comparability of Northland's free cash flow to that of industry peers.

# SECTION 2: NORTHLAND'S OPERATING FACILITIES

As of September 30, 2020, Northland owns or has a net economic interest in 2,266 megawatts (MW) of power-producing facilities with a total operating capacity of approximately 2,681 MW. Northland's power-producing facilities produce electricity from clean energy sources for sale primarily under long-term power purchase agreements (PPAs) or other revenue arrangements with creditworthy customers. Northland's utility is a distributor and retailer of electricity compensated under a regulated framework. These operating assets provide stable cash flow and are primarily located in Canada, Germany, the Netherlands and Colombia.

Northland's MD&A and unaudited interim condensed consolidated financial statements include the results of its operating facilities, the most significant of which are presented below:

	Year of Commercial Operations or Acquisition	Geographic region <sup>(1)</sup>	Economic interest <sup>(2)</sup>	Gross Production Capacity (MW)	Net Production Capacity (MW)
Offshore Wind					
Gemini	2017	The Netherlands	60%	600	360
Nordsee One	2017	Germany	85%	332	282
Deutsche Bucht	2020	Germany	100%	252	252
<b>Efficient Natural Gas</b>					
Iroquois Falls	1997	Ontario	100%	120	120
Kingston	1997	Ontario	100%	110	110
Kirkland Lake <sup>(3)</sup>	1993	Ontario	77%	132	102
North Battleford	2013	Saskatchewan	100%	260	260
Spy Hill	2011	Saskatchewan	100%	86	86
Thorold	2010	Ontario	100%	265	265
On-shore Renewable					
Cochrane Solar	2015	Ontario	63%	40	25
Grand Bend	2016	Ontario	50%	100	50
Jardin	2009	Québec	100%	133	133
McLean's	2014	Ontario	50%	60	30
Mont Louis	2011	Québec	100%	101	101
Solar	2014	Ontario	100%	90	90
Utility					
EBSA	2020	Colombia	99%	n/a	n/a
Total				2,681	2,266

<sup>(1)</sup> Operating efficient natural gas and on-shore renewable facilities are located in Canada.

As at September 30, 2020, Northland had 130 MW of generating capacity under construction, representing the La Lucha solar project ("La Lucha") in Mexico, in addition to its 60% equity stake in the 1,044 MW Hai Long project ("Hai Long") under development in Taiwan (refer to SECTION 8: CONSTRUCTION, DEVELOPMENT AND ACQUISITION ACTIVITIES for additional information). Furthermore, Northland actively pursues projects in various stages of development in North America, Europe, Latin America and Asia.

Refer to the 2019 AIF for additional information on Northland's operating facilities and projects under construction or development as of December 31, 2019.

<sup>(2)</sup> As at September 30, 2020, Northland's economic interest was unchanged from December 31, 2019, with the exception of EBSA, which Northland acquired on January 14, 2020. EBSA's results are consolidated in Northland's financial results effective on the acquisition date.

<sup>(3)</sup> Northland indirectly controls 100% of the voting interest of Kirkland Lake, while third-parties have non-voting ownership interests. Northland's effective net economic interest in Kirkland Lake is approximately 77%.



# **SECTION 3: CONSOLIDATED HIGHLIGHTS**

# 3.1: Significant Events

Significant events during the first nine months of 2020 and through the date of this MD&A are described below.

## **Business Update**

The COVID-19 pandemic ("COVID-19") has had significant effects across global economies and sectors, including reduced power demand within the renewable energy sector. Each of Northland's operating facilities are deemed to be essential infrastructure and, as such, operations have continued uninterrupted to date. Accordingly, management has taken prudent and comprehensive measures to safeguard the health and well-being of all employees, contractors as well as host communities. All of Northland's facilities continue to operate as expected and preventative measures remain in place in accordance with Northland's crisis response plans and applicable local government directives. Management continues to actively monitor the situation, which remains uncertain, and may take further actions as required or recommended by authorities.

While the vast majority of Northland's revenues are contracted under long-term agreements with creditworthy counterparties, there is some, yet limited, exposure to the wholesale market price of electricity at the offshore wind facilities. Wholesale market prices in the first nine months of 2020 have had a moderately negative effect on Northland's revenues. The German offshore wind facilities were also affected by periods where the market power price remains negative for longer than six consecutive hours as well as unpaid curtailments by the German system operator for scheduled and unscheduled grid repairs. Refer to 4.1: Operating Results for additional information.

Management believes Northland continues to have sufficient liquidity available to limit the impact of COVID-19. Primarily as a result of two facility-level financings completed in the first nine months of 2020, as at September 30, 2020, Northland had access to \$704 million of cash and liquidity, comprising \$125 million of corporate cash on hand and \$579 million of liquidity available under its syndicated revolving facility.

Management continues to monitor developments globally and their potential impact on Northland's business activities and financial results. Refer to SECTION 11: FINANCIAL RISKS AND UNCERTAINTIES for additional information.

## **New York Onshore Wind Projects Acquisitions**

In the third quarter of 2020, Northland expanded its North American portfolio with its entry into the U.S. renewables market through the closing of the acquisition of three onshore wind projects in New York State with a total gross capacity of approximately 300 megawatts and a purchase price of \$5.6 million. Management expects to incur development costs related to the projects in 2020. These projects position Northland to actively participate in the growing renewables market in New York State, which is expected to grow by 26 GW by 2030. The acquisition of these projects is a continuation of Northland's long-standing strategy of early entry into a project and leveraging its substantial experience and expertise in offshore and onshore wind to execute its first investment into the U.S. renewable energy sector.

# Preferred Shares Series 1 Rate Reset

On August 31, 2020, Northland announced the fixed quarterly dividends on the cumulative rate reset preferred shares, series 1 ("Series 1 Preferred Shares") will be payable at an annual rate of 3.2% (\$0.2001 per share per quarter) until September 29, 2025.

# NP Energía, Mexican Qualified Supplier Acquisition

As part of its development strategy in Mexico and to facilitate securing off-take agreements for La Lucha, Northland completed the acquisition, in the second quarter of 2020, of NP Energía, which holds a qualified supplier license in Mexico. NP Energía enables Northland to operate in the electricity sector in Mexico by contracting loads and generators, which also allows a more direct path to market for Northland's generation projects, including La Lucha.

#### Northland Reinstates the Treasury Dividend Reinvestment Plan

In August 2020, Northland announced a change to the discount rate applicable to its DRIP, whereby common shareholders may elect to reinvest their dividends in common shares of Northland at 3% discount, from the previous 0% discount. Additionally, Northland intends to issue shares from treasury for purposes of the DRIP participants, but continues to reserve the right to source shares through market purchases. This change was effective with the dividend payment on September 15, 2020, to shareholders of record on August 31, 2020. Management expects the net result will be a reinvestment of cash dividends into Northland, thus contributing to the funding of growth initiatives.



#### EBSA, Colombian Regulated Power Distribution Utility Acquisition

In July 2020, Northland finalized the purchase price for its acquisition of a 99.2% interest in a power distribution utility, Empresa de Energía de Boyacá ("EBSA"), in Colombia for a total purchase price of COP 2,530 billion (\$1,007 million) including existing debt of COP 550 billion (\$219 million) (the "EBSA Acquisition"). Pursuant to the share purchase agreement, the purchase price had been subject to post-closing adjustments following a review of the final tariff resolution. Concurrent with the final tariff resolution, the final purchase price was adjusted from COP 2,412 billion (\$960 million). Subsequent to September 30, 2020, EBSA completed an offer to minority shareholders to repurchase their shares of EBSA, as a result of which, Northland effectively now owns 99.4% of EBSA. Refer to SECTION 8: CONSTRUCTION, DEVELOPMENT AND ACQUISITION ACTIVITIES for additional information.

#### **EBSA Financing**

On June 24 2020, Northland entered into a long-term, non-recourse financing agreement on behalf of EBSA for an aggregate amount of approximately \$465 million ("EBSA Facility"), inclusive of a Canadian dollar tranche and a Colombian peso tranche. The EBSA facility replaced the interim bridge credit facility ("EBSA Bridge") previously in place as well as facility-level borrowings. The EBSA Facility is structured as a \$450 million term loan and a \$15 million debt service reserve credit facility, for an initial two-year term, which Northland expects to renew annually and generate upfinancing proceeds, subject to market conditions. The facility has a blended interest rate of 5.3% and provides Northland with the ability to upsize EBSA's capital structure annually by increasing leverage commensurate with expected growth in EBSA's operating results.

#### North Battleford Upsizing of Non-Recourse Debt

In June 2020, Northland upsized the debt on the North Battleford loan, generating gross proceeds of \$52 million at an effective interest rate of 2.1%. The bond principal increased by \$44 million to \$577 million. Net proceeds will be used for general corporate purposes and to fund growth.

#### Additions to Northland's Executive Team

Rachel Stephenson will join Northland as Chief People Officer, effective January 1, 2021. Ms. Stephenson will succeed Mr. John Hannah, who will be retiring in early 2021. Ms. Stephenson will be responsible for leading all of Northland's human resources functions globally. Ms. Stephenson brings to Northland more than 15 years of leadership in human resources, including extensive experience leading human resources strategies and functions for national and global organizations across multiple sectors, and technologies covering North America, Europe, Asia and Latin America. Most recently, Ms. Stephenson served as Vice President Human Resources for a leading consumer goods company, where she led and oversaw the execution of the human resources strategic growth objectives for over 6,000 employees.

In June 2020, Northland announced the appointment of Wendy Franks as Executive Vice President, Strategy and Investment Management, effective June 29, 2020. Ms. Franks brings to Northland more than 15 years of leadership in business strategy, investment management, and making strategic investments in transformative growth opportunities (both organic and M&A focused) across multiple technologies and jurisdictions within the renewable energy and infrastructure asset sectors.

In March 2020, Northland announced the appointment of Pauline Alimchandani as Chief Financial Officer (**CFO**), effective April 13, 2020. Ms. Alimchandani succeeded Mr. Paul Bradley, who retired from Northland in May 2020. Since 2014, she served as Executive Vice President and CFO at a leading public Canadian real estate and development company where she was responsible for the strategic development and overall financial management of the business. In her role she led: corporate finance and strategy, capital allocation, risk management, debt and equity financings, project- and development finance, financial reporting, treasury, tax and investor relations. In addition, she also oversaw legal, human resources and information technology teams.

### **Base Shelf Prospectus Renewal**

In June 2020, Northland filed a base shelf prospectus with the securities regulatory authorities to replace Northland's expiring base shelf prospectus dated May 24, 2018. The base shelf prospectus will enable Northland to offer an aggregate of up to \$1 billion of common shares, preferred shares, warrants, unsecured debentures, subscription receipts and units or any combination thereof, over a 25-month period.

# Notice of Redemption of 4.75% Convertible Unsecured Subordinated Debentures Series C

In May 2020, Northland completed the early redemption of its outstanding 4.75% extendible convertible unsecured subordinated debentures, Series C, due June 30, 2020 ("2020 Debentures"). Holders converted approximately \$147 million of their 2020 Debentures into 6.8 million new common shares prior to the May 11, 2020 redemption date.



#### Hai Long 1,044 MW Offshore Wind Development Project Update

Northland and its 40% partner, Yushan Energy, continue to engage with the Taiwan government on finalization of the project's investments into the local supply chain, however, COVID-19 has added uncertainty to timing of near-term development milestones. Northland continues to develop the Hai Long 2B and Hai Long 3 sub-projects, allocated a total of 744 MW under auction, and expects to execute their respective offtake agreements in 2021. In addition, recent market developments continue to indicate opportunities exist to enter into economically favourable commercial PPAs to augment the economics of Hai Long 2B and 3 sub-projects. As a result of the achievement of certain milestones, Northland commenced capitalization of Hai Long development costs in the third quarter in accordance with IFRS. For the nine months ended September 30, 2020, Northland incurred \$29 million of development expenditures related to Hai Long, of which \$16 million were expensed. Refer to SECTION 8: CONSTRUCTION, DEVELOPMENT AND ACQUISITION ACTIVITIES for additional information.

#### Deutsche Bucht 252 MW Project Update

In March 2020, Northland announced that the Deutsche Bucht project achieved final completion. Final completion marked the official end of construction, the start of the operational phase of the project and the satisfaction of terms required by project lenders to achieve term conversion.

## Hecate Wind, Canadian Offshore Wind Development Project Acquisition

In September 2020, Northland completed its previously announced acquisition of Hecate Wind Offshore Wind Farm ("Hecate Wind") from NaiKun Wind Energy Group Inc. Hecate Wind is located in the Hecate Strait off the coast of British Columbia, Canada. This is an early stage development opportunity for the potential development of offshore wind in Canadian waters. The purchase price paid, net identifiable assets acquired and transaction costs related to the acquisition were immaterial.

### Northland Corporate Credit Rating Re-affirmed

In March 2020, Standard & Poor's reaffirmed Northland's corporate credit rating of BBB (Stable). In addition, Northland's preferred share rating was reaffirmed on Standard & Poor's Canada scale of BB+.

#### Dado Ocean, South Korean Offshore Wind Development Project Acquisition

In February 2020, Northland completed its acquisition of Dado Ocean Wind Farm Co. Ltd ("**Dado Ocean**"), an offshore wind development company based in South Korea with access to multiple early-stage development sites off the southern coast. Subsequent to the announcement of the acquisition, the Company commenced early stage development on sites in proximity of the original sites. These sites could provide the opportunity to increase the development capacity to approximately 1.0 gigawatts of offshore wind.



# 3.2: Operating Highlights

The following table presents key IFRS and non-IFRS financial measures and operational results:

# **Summary of Consolidated Results**

	Thre	Three months ended September 30,			Nine months ended September 30			
		2020		2019		2020		2019
FINANCIALS								
	\$	470,867	\$	378,437	\$	1,567,793	\$	1,220,799
Gross profit		418,403		355,945		1,422,687		1,136,871
Operating income		179,477		176,900		723,169		610,433
Net income (loss)		108,964		110,621		458,260		391,085
Adjusted EBITDA (a non-IFRS measure)		254,297		224,312		901,581		712,021
Cash provided by operating activities		278,381		241,554		1,011,102		890,789
Free cash flow (a non-IFRS measure)		60,582		74,112		289,494		251,125
Cash dividends paid (1)		55,399		54,119		177,266		162,243
Total dividends declared <sup>(1)</sup>		60,147		54,122		184,126		162,265
Shares and per share amounts								
Weighted average number of shares - basic (000s)		201,626		180,403		197,697		180,285
Common and class A shares outstanding (000s) (2)		201,753		180,392		201,753		180,392
Net income (loss) - basic	\$	0.40	\$	0.42	\$	1.66	\$	1.48
Free cash flow - basic	\$	0.30	\$	0.41	\$	1.46	\$	1.39
Total dividends declared <sup>(3)</sup>	\$	0.30	\$	0.30	\$	0.90	\$	0.90
ENERGY VOLUMES								
Electricity production in gigawatt hours (GWh) (4)		2,045		2,058		6,804		6,394

<sup>(1)</sup> Represents total dividends paid or declared to common and class A shareholders, including dividends in cash or in shares under the DRIP, as well as the dividend equivalent payment to subscription receipt holders upon conversion to common shares on January 14, 2020.

<sup>(2)</sup> As at September 30.

<sup>(3)</sup> Excludes the dividend equivalent payment of \$0.40 paid upon conversion of 14,289,000 subscription receipts on January 14, 2020.

<sup>(4)</sup> Includes Deutsche Bucht's pre-completion production volumes. Refer to Section 4.1 Operating Results for additional information.



# **SECTION 4: RESULTS OF OPERATIONS**

# 4.1: Operating Results

# **Offshore Wind Facilities**

The following table summarizes operating results the offshore wind facilities:

	Three months ended September 30,				Nine months ended September 30,			
		2020		2019		2020		2019
Electricity production (GWh) (1)		851		850		3,145		2,520
Sales/gross profit (2) (3)	\$	256,601	\$	231,164	\$	916,349	\$	734,525
Operating costs (3)		46,557		29,435		124,035		95,469
Operating income		119,150		126,531		526,639		425,208
Adjusted EBITDA	\$	150,523	\$	139,144	\$	580,591	\$	432,616

- (1) Includes GWh both produced and attributed to paid curtailments as well as pre-completion production for Deutsche Bucht in 2020.
- (2) Offshore wind facilities do not have cost of sales and as a result, the reported sales figure equals gross profit.
- (3) For 2020, the sales/gross profit and operating costs includes pre-completion revenue and the related operating costs for the operational wind turbines at Deutsche Bucht.

Northland's three offshore wind facilities, Gemini, Nordsee One and Deutsche Bucht, are located off the coasts of the Netherlands and Germany. Wind facilities are subject to seasonality, and accordingly, tend to produce more electricity during winter due to denser air and higher winds compared to summer, the effect of which is reflected in the respective fiscal quarter's results. For the nine months ended September 30, 2020, Gemini, Nordsee One and Deutsche Bucht contributed approximately 29%, 18% and 17%, respectively, of Northland's reported adjusted EBITDA from facilities. Refer to the 2019 AIF for additional information on Northland's offshore wind facilities.

Results for Northland's offshore wind facilities are affected by foreign exchange rate fluctuations between the Euro and Canadian dollar, which primarily affect sales, net income and adjusted EBITDA. Northland has foreign exchange rate hedges at an average rate of \$1.59/€ for 2020 (\$1.56/€ for 2019) for a substantial portion of anticipated euro-denominated free cash flow, mitigating some of the effects of foreign exchange rate fluctuations.

Gemini has subsidy agreements with the Government of the Netherlands which expire in 2031. The subsidies top up the wholesale market-based revenue generated by Gemini to a fixed, contractual rate per megawatt hour (MWh) and are subject to an annual production ceiling (the "Gemini Subsidy Cap"), beyond which production earns revenue at wholesale market prices. Based on management's expectations of wind resources and resultant electricity production volumes, the Gemini Subsidy Cap and the associated earnings would be achieved during the fourth quarter of the calendar year. The top up to a fixed contractual rate is subject to a floor price, thereby exposing Gemini to market price risk if the average wholesale market price for the year falls below the contractual floor price ("SDE floor") of approximately €44/MWh.

Nordsee One and Deutsche Bucht have a Feed-In Tariff contract with the German government whereby the associated tariff is added to the wholesale market price, effectively generating a fixed unit price for energy sold. Under the German Renewable Energy Sources Act, while the tariff compensates for most production curtailments required by the system operator, the facilities do not receive revenue for periods where the market power price remains negative for longer than six consecutive hours ("negative prices"). The facilities are also subject to unpaid curtailments by the German system operator for scheduled and unscheduled grid repairs ("grid repairs") of up to 28 days annually at each facility, which can have a significant effect on earnings depending on the season.

Subsequent to the end of the third quarter, Northland Power Europe (**NPE**), a subsidiary of Northland Power Inc. signed a service agreement with Nordsee One whereby NPE will provide turbine O&M services on behalf of Nordsee One. The contract will be effective December 2020 through 2027. The advantages to Northland of being able to provide these services include gaining a better fundamental understanding of the cost assumptions underpinning this offshore wind investment and will position the Company for cost-competitiveness in the post-tariff landscape. Furthermore, with the expertise and knowledge gained though the execution of these services, Northland will be able to apply these learnings to future offshore developments to enhance project profitability while ensuring a more balanced operational risk profile.



At Deutsche Bucht, cash generated from pre-completion revenue was used to offset construction costs until responsibility transferred on a turbine by turbine basis from the contractor to Northland. Revenues and costs were recorded in operating income and adjusted EBITDA since wind turbines were operational during the construction stage. However, pre-completion revenue and operating costs are excluded from free cash flow during the construction phase since the funds are not yet distributable under the terms of lender agreements. Deutsche Bucht earned pre-completion revenues until it achieved final completion effective March 31, 2020, at which point net pre-completion revenue in excess of the amount required by project lenders to fund construction costs, was recognized as free cash flow totaling €63 million (\$93 million) (the "Deutsche Bucht Completion Distribution"). In the second quarter of 2020, Deutsche Bucht received \$11 million of proceeds from the sale of turbines intended for mono-bucket foundations ("turbines proceeds"), previously recorded as impaired. In the second quarter, Deutsche Bucht also accrued \$21 million of proceeds from insurance related to construction of Deutsche Bucht ("insurance proceeds") that are included in income but not in free cash flow.

Electricity production for the three months ended September 30, 2020, was in line with the same quarter of 2019, after accounting for the incremental production from a full quarter of production from Deutsche Bucht in 2020. Excluding the contributions from Deutsche Bucht, production in the quarter was lower year over year with the decrease primarily due to low wind resource in the North Sea in the third quarter. Electricity production for the nine months ended September 30, 2020, increased 24.8% or 625 GWh compared to the same period of 2019 primarily due to contribution from Deutsche Bucht and high wind resource across all offshore facilities in the first quarter of 2020, partially offset by more periods of grid repairs and negative prices.

The table below summarizes total pre-completion production and revenue and the portion recognized in sales earned by Deutsche Bucht in 2020 and 2019:

	Three months e	er 30, Nine	Nine months ended September 30,			
	2020	:	2019	2020	2019	
Pre-completion electricity production (GWh)	_		106	349	106	
Pre-completion revenue in sales/gross profit (1)	_	17	,271	93,289	17,271	
Pre-completion revenue in construction-in-progress	_	10	,813	_	10,813	
Total pre-completion revenue	\$ —	\$ 28	s,084 <b>\$</b>	93,289	\$ 28,084	

<sup>(1)</sup> Offshore wind facilities do not have cost of sales, and as a result, the reported sales figures equal gross profit.

Sales of \$257 million for the three months ended September 30, 2020, increased 11.0% or \$25 million compared to the same quarter of 2019 primarily due to \$32 million of additional revenue from Deutsche Bucht and \$15 million of favourable foreign exchange rate fluctuations partially offset by more periods of uncompensated outages and negative prices, as described above. Sales of \$916 million for the nine months ended September 30, 2020, increased 24.8% or \$182 million compared to the same period of 2019 primarily due to \$166 million of additional revenue from Deutsche Bucht and higher production in the period, as described above. The following table summarizes the losses in sales from three factors:

	Three months ended September 30,				Nine months ended September 30,			
		2020		2019		2020		2019
Wholesale market prices below SDE floor	\$	9,841	\$	2,994	\$	22,004	\$	3,990
Unpaid curtailment due to negative prices	\$	668	\$	75	\$	20,720	\$	6,398
Unpaid curtailment due to grid repairs	\$	3,211	\$	2,784	\$	15,906	\$	4,417

Operating costs of \$47 million and \$124 million for the three and nine months ended September 30, 2020, increased 58.2% or \$17 million and 29.9% or \$29 million compared to the same periods of 2019 primarily due to commencement of operations at Deutsche Bucht and the timing of repairs and maintenance activities compared to the same periods last year.

In the first quarter of 2020, Nordsee One reached a settlement (the "warranty settlement") with its turbine manufacturer related to the outstanding warranty obligations. As part of the settlement, Nordsee One relinquished its rights to make further claims against the manufacturer under the warranty. The settlement, received in the second quarter, totaled €58 million (\$76 million at Northland's share) and was recorded as a reduction to property, plant and equipment under IFRS. However, since the settlement offsets potentially higher operating costs, it is being included in adjusted EBITDA and free cash flow on a straight-line basis over the remaining term of the original service agreement to 2029, net of the anticipated €20 million (\$26 million at Northland's share) higher operating expenses over the same period.



Operating income of \$119 million for the three months ended September 30, 2020, decreased 5.8% or \$7 million compared to the same quarter of 2019 largely due to higher sales and operating costs, as described above, combined with depreciation at Deutsche Bucht since reaching final completion. Operating income of \$527 million for the nine months ended September 30, 2020, increased 23.9% or \$101 million compared to the same period of 2019 primarily due to contributions from Deutsche Bucht and higher production at Gemini and Nordsee One in the first quarter of 2020.

Adjusted EBITDA of \$151 million and \$581 million, for the three and nine months ended September 30, 2020, respectively, increased 8.2% or \$11 million and 34.2% or \$148 million compared to the same periods of 2019 primarily due to the factors described above.

In the first quarter of 2020, earnings from Gemini became fully taxable due to prior utilization of tax loss carryforwards. Northland expects tax expense for Gemini to be €10 million (\$16 million at Northland's share) for the full year 2020.

# **Efficient Natural Gas Facilities**

The following table summarizes the operating results of the efficient natural gas facilities:

	Three months ended September 30,					Nine months ended September 30,				
		2020		2019		2020		2019		
Electricity production (GWh)		907		937		2,670		2,849		
Sales (1)	\$	95,705	\$	93,739	\$	303,035	\$	307,746		
Less: cost of sales		25,792		21,682		74,850		76,620		
Gross profit		69,913		72,057		228,185		231,126		
Operating costs		11,770		13,550		36,763		38,521		
Operating income		48,407		48,990		162,560		164,051		
Adjusted EBITDA (2)	\$	59,926	\$	61,343	\$	196,476	\$	199,338		

<sup>(1)</sup> Northland accounts for its Spy Hill operations as a finance lease.

The contractual structures of Northland's efficient natural gas facilities ensure each facility's gross profit is generally stable, within a seasonal profile, regardless of production or sales levels, so long as the plant is available. Under some PPAs, the facility is reimbursed for certain costs of sales by the counterparty. When possible, management also aims to maximize returns through the re-marketing of natural gas storage and transportation ("gas optimization"). For the nine months ended September 30, 2020, Northland's six efficient natural gas facilities contributed approximately 22% of reported adjusted EBITDA from facilities, with North Battleford, Iroquois Falls and Thorold accounting for approximately 20%. Refer to the 2019 AIF for additional information on Northland's efficient natural gas facilities.

Electricity production for the three months ended September 30, 2020, was 3.3% or 31 GWh lower than the same quarter of 2019 primarily due to lower off-peak production at North Battleford, partially offset by higher production at Thorold due to favourable market conditions. Electricity production for the nine months ended September 30, 2020, was 6.2% or 178 GWh lower than the same period of 2019 primarily due to fewer dispatches at Thorold in the first quarter of 2020, lower off-peak production at North Battleford and fewer dispatches at another facility.

Sales of \$96 million for the three months ended September 30, 2020, were 2.1% or \$2 million higher than the same quarter of 2019, primarily due to price escalation at North Battleford and higher production at Thorold due to favourable market conditions. Sales of \$303 million for the nine months ended September 30, 2020, were largely in line with the same periods of 2019 due to offsetting factors across the efficient natural gas facilities and their contractual structure which generally ensures stable operating results as long as the facility is available.

Gross profit of \$70 million and \$228 million for the three and nine months ended September 30, 2020 was largely in line with the same periods of 2019 primarily due primarily due to the factors described above.

Operating costs of \$12 million and \$37 million for the three and nine months ended September 30, 2020, were 13.1% or \$2 million and 4.6% or \$2 million lower than the same periods of 2019 primarily due to lower production and the timing of significant maintenance at a facility.

*Operating income* of \$48 million and \$163 million for the three and nine months ended September 30, 2020, were largely in line with the same periods of 2019 due to factors described above.

<sup>(2)</sup> Includes management and incentive fees earned by Northland.



Adjusted EBITDA of \$60 million and \$196 million, respectively for the three and nine months ended September 30, 2020, was also largely in line with the same periods of 2019 due to factors described above.

### **On-shore Renewable Facilities**

The following table summarizes the operating results of the on-shore renewable facilities:

·	Thre	e months ended	September 30,	Nine months ended September 30,				
		2020	2019	2020	2019			
Electricity production (GWh) (1)		287	271	989	1,025			
On-shore wind	\$	22,558	20,909	\$ 88,931	\$ 91,131			
Solar		30,303	31,579	77,696	77,690			
Sales/gross profit (2)		52,861	52,488	166,627	168,821			
On-shore wind		6,255	6,878	17,670	20,009			
Solar		1,292	1,202	3,707	3,765			
Operating costs		7,547	8,080	21,377	23,774			
Operating income		22,810	20,434	78,249	73,265			
On-shore wind		12,046	10,121	49,721	49,746			
Solar		25,486	26,730	64,773	64,261			
Adjusted EBITDA	\$	<b>37,532</b> \$	36,851	\$ 114,494	\$ 114,007			

<sup>(1)</sup> Includes GWh both produced and attributed to paid curtailments.

Northland's on-shore renewable assets comprise on-shore wind and solar facilities located in Ontario and Québec. On-shore wind projects are similar in nature operationally to offshore wind; however, with lower operating costs and generally lower wind resources. Solar power facilities have lower fixed operating costs per unit of capacity than thermal or wind facilities. Electricity production from solar facilities tends to be less variable than wind but is limited to available sunlight, which is generally higher in the summer than in the winter. For the nine months ended September 30, 2020, Northland's on-shore renewable facilities contributed approximately 13% of reported adjusted EBITDA from facilities. Refer to the 2019 AIF for additional information on Northland's on-shore renewable facilities.

Electricity production at the on-shore renewable facilities for the three months ended September 30, 2020, was 5.6% or 15 GWh higher than the same quarter of 2019 primarily due to a higher wind resource partially offset by lower solar resource. Electricity production for the nine months ended September 30, 2020, decreased 3.6% or 37 GWh compared to the same period of 2019 primarily due to a lower wind resource across all facilities.

Sales of \$53 million and \$167 million for the three and nine months ended September 30, 2020, were in line with the same periods of 2019 primarily due to the variances in electricity production described above. Production variances at the solar facilities have a larger effect on sales than the wind facilities since solar facilities receive a higher contracted price per MW.

Operating costs of \$8 million and \$21 million, respectively, for the three and nine months ended September 30, 2020, were 6.6% or \$1 million and 10.1% or \$2 million lower than the same quarter of 2019 primarily as a result lower production and lower profit-sharing costs.

Operating income and adjusted EBITDA of \$23 million and \$38 million, respectively, for the three months ended September 30, 2020, increased 11.6% or \$2 million and 1.8% or \$1 million compared to the same quarter of 2019 primarily due to lower operating costs as described above. Operating income of \$78 million for the nine months ended September 30, 2020 increased 6.8% or \$5 million primarily due to lower operating costs while adjusted EBITDA of \$114 million was in line with the same period last year.

<sup>(2)</sup> On-shore renewable facilities do not have cost of sales and as a result, the reported sales figures equal gross profit.



# Utility

The following table summarizes the operating results of EBSA:

	Three months ended September 30,					Nine months ended September 30,			
		2020		2019		2020	2019		
Sales (1)	\$	55,878	\$	_	\$	160,917			
Less: cost of sales		17,800		_		51,566			
Gross profit		38,078		_		109,351	_		
Operating costs		13,118		_		37,015			
Operating income		12,253		_		37,410			
Adjusted EBITDA (1)	\$	22,316		_	\$	66,712			

<sup>(1)</sup> Gross revenue from regulated electricity sales, including transmission and generation tariffs, which EBSA passes through to the regulator for reallocation.

EBSA holds the sole franchise rights for electricity distribution in the Boyacá region of Colombia and is an electricity retailer for the regulated residential sector in the region. EBSA owns and operates an extensive distribution network, serving approximately 480,000 customers. EBSA's net revenue is almost entirely regulated, of which the vast majority is earned from its distribution business and the remainder primarily from its electricity retail business. EBSA's results are affected by exchange rate fluctuations between the Canadian dollar and the Colombian Peso. For the nine months ended September 30, 2020, utility operations contributed approximately 7% of reported adjusted EBITDA from facilities. Refer to the 2019 AIF for additional information on EBSA.

EBSA earns revenue by charging customers a rate approved under the regulatory framework administered by the local regulator, the Comisión de Regulación de Energía y Gas ("CREG"). The rate charged is set for an expected five-year period and includes amounts retained by EBSA, as retailer and distributor, and amounts passed through to other electricity system participants, such as the transmission operator. The rate base takes into account the depreciated cost of existing equipment and anticipated future investments for maintenance and growth. EBSA's portion of the rate also includes standardized allowances set by the regulator intended to cover fixed and variable operating costs. The rate is designed to ensure EBSA earns a predictable and stable return.

Sales of \$56 million and \$161 million, respectively for the three and nine months ended September 30, 2020, include revenues from the sale of electricity to regulated customers, which accounted for 96% of EBSA's total sales, as well as to non-regulated customers.

Cost of sales of \$18 million and \$52 million, respectively for the three and nine months ended September 30, 2020, relate to the purchase of electricity for sale to customers and was primarily sourced under bilateral power purchase contracts, with incremental amounts purchased in the spot market. EBSA recovers the cost of electricity purchased through tariffs charged to customers.

Operating costs of \$13 million and \$37 million, respectively for the three and nine months ended September 30, 2020, include the cost of transmission charges, loss reduction programs, materials used in maintenance activities and the portion of personnel costs that relate to operations. EBSA recovers the operating costs in full and recovers the cost of loss reduction programs at a regulated proportion through tariffs charged to customers.

Operating income and adjusted EBITDA of \$12 million and \$37 million and \$22 million and \$67 million, respectively, for the three and nine months ended September 30, 2020, are composed of the items described above.

For Northland's utility assets, non-expansionary capital expenditures are equivalent to the amount necessary to maintain the opening regulated asset base value each year, which is expected to grow in the mid-single digits over the long term. Non-expansionary capital expenditures for EBSA are expected to total approximately \$19 million for 2020, representing approximately 3%-4% of the current regulated asset base. Under the terms of the EBSA facility, management expects to execute upsizing of the debt annually starting in 2021 in tandem with growing operating results, the proceeds of which will be available for distribution and corporate purposes. As such, free cash flow for EBSA will include a portion of the annual upsizing proceeds.



# 4.2: General and Administrative Costs and Other Income

The following table summarizes general and administrative (G&A) costs:

	Three	e months ended Se	Nine months ended September 30,			
		2020	2019	2020	2019	
Corporate overhead	\$	<b>6,236</b> \$	8,035	\$ 20,792	\$ 23,383	
Development overhead		8,926	4,702	20,636	13,685	
Development projects		6,327	4,567	26,757	13,853	
Corporate G&A costs		21,489	17,304	68,185	50,921	
Operations G&A		6,410	3,199	19,111	9,397	
Acquisition costs		304	978	7,474	978	
Total G&A costs		28,203	21,481	94,770	61,296	

Corporate G&A costs for the three and nine months ended September 30, 2020, increased 24.2% or \$4 million and 33.9% or \$17 million, respectively, compared to the same periods in 2019 primarily due to increasing level of project development activities and higher personnel costs to support Northland's growth. Project development costs for the nine months ended include higher costs related to the Hai Long offshore wind project of \$11 million compared to the same period in 2019.

Development overhead costs relate primarily to personnel, rent and other office costs not directly attributable to identifiable development projects. Development project costs are generally third-party costs directly attributable to identifiable development projects, whose capitalization begins once management determines that the project has a high likelihood of being pursued through to completion (refer to the 2019 Annual Report for additional information on the policy for capitalization of development costs). As a result of the achievement of certain milestones, Northland commenced capitalization of Hai Long development costs in the third quarter in accordance with IFRS. For the nine months ended September 30, 2020, Northland incurred \$29 million of development expenditures related to Hai Long, of which \$16 million were expensed. For the nine months ended September 30, 2020, development overhead and projects costs expensed totaled \$0.25 of free cash flow per share (including joint venture-related development costs).

*Operations G&A costs* for the three and nine months ended September 30, 2020, increased 100.4% or \$3 million and 103.4% or \$10 million, respectively, compared to the same periods of 2019 primarily due to EBSA and costs related to new energy marketing activities.

Acquisition costs are generally third-party transaction-related costs directly attributable to an asset or business acquisition and these costs are excluded from adjusted EBITDA and free cash flow. For the three months ended September 30, 2020, acquisition costs were immaterial, and for the nine months ended September 30, 2020, acquisition costs totaled \$7 million and primarily relate to advisory fees and representations and warranties insurance costs, amortized over the insurance term in accordance with IFRS, for the EBSA Acquisition.

The following table presents the effect of corporate G&A costs and other income on adjusted EBITDA:

	Thre	e months ended Se	ptember 30,	Nine months ended September 30,			
		2020	2019	2020	2019		
Corporate G&A costs		(21,489)	(19,923)	(68,185)	(50,921)		
Other development project costs (1)		(705)	_	(1,990)	_		
Gemini interest income		4,069	3,915	12,006	14,429		
Other <sup>(2)</sup>		2,238	3,334	1,477	2,904		
Corporate items in Adjusted EBITDA	\$	<b>(15,887)</b> \$	(12,674)	\$ (56,692)	\$ (33,588)		

<sup>(1)</sup> Includes Northland's share of costs incurred by a joint venture.

Gemini interest income represents interest earned on the subordinated debt receivable from Gemini to Northland. Since Northland consolidates the financial results of Gemini, the subordinated debt balances and related investment income and interest expense eliminate upon consolidation; nevertheless, Gemini interest income is included in Northland's consolidated adjusted EBITDA because it reflects returns generated from an investment in core assets.

<sup>(2)</sup> Includes corporate investment income, energy marketing income (net), and certain operations costs.



# 4.3: Consolidated Results

The following discussion of the significant factors contributing to the consolidated financial results should be read in conjunction with Northland's unaudited interim condensed consolidated financial statements for the nine months ended September 30, 2020.

# **Third Quarter**

Total sales and gross profit of \$471 million and \$418 million, respectively, increased 24.4% or \$92 million and 17.5% or \$62 million compared to the same quarter of 2019 primarily due to sales revenue at EBSA, revenues at Deutsche Bucht and the effect of favourable foreign exchange rate fluctuations. The positive performance was partially offset by lower production in the offshore wind segment due to lower wind resource in the North Sea during the quarter, wholesale market prices falling below the SDE floor at Gemini, and unpaid curtailments at Nordsee One and Deutsche Bucht due to grid repairs.

*Operating costs* of \$79 million increased 54.7% or \$28 million compared to the same quarter of 2019 primarily due to the addition of costs from EBSA and Deutsche Bucht.

Total G&A costs of \$28 million increased 31.3% or \$7 million compared to the same quarter of 2019, of which, corporate G&A costs increased \$4 million primarily due to increasing level of project development activities and higher personnel costs to support Northland's growth. Operations G&A increased \$3 million primarily due to the acquisition of EBSA and costs related to new energy marketing activities.

Finance costs, net (primarily interest expense) of \$89 million increased 13.6% or \$11 million compared to the same quarter of 2019 primarily due to the effect of previously capitalized interest costs on Deutsche Bucht loan (\$6 million), interest and amortized transaction costs on EBSA's credit facilities and on borrowings to finance the EBSA Acquisition (\$10 million), partially offset by lower interest costs as a result of scheduled principal repayments on facility-level loans (\$2 million).

Fair value gain on derivative contracts was \$15 million compared to a \$41 million gain in the same quarter of 2019 primarily due to the movement in the fair value of interest rate swaps and foreign exchange contracts.

Foreign exchange gain of \$37 million is primarily due to unrealized gains from fluctuations in the closing foreign exchange rates.

Other (income) expense totaled \$5 million of income compared to a \$1 million expense in 2019. The current year income primarily relates to several EBSA transactions.

*Net income* decreased \$2 million in the third quarter of 2020 compared to the same quarter of 2019 primarily as a result of the factors described above, combined with a \$5 million lower tax expense.

#### Year to Date

Total Sales of \$1.6 billion increased 28.4% or \$347 million compared to 2019 primarily due to revenues at Deutsche Bucht, sales revenue at EBSA, higher production at Gemini and the effect of favourable foreign exchange rate fluctuations. The positive performance was partially offset by \$22 million lower wholesale market prices at Gemini and \$37 million of higher unpaid curtailments at Nordsee One and Deutsche Bucht due to more periods of negative prices and grid repairs.

Gross profit of \$1.4 billion increased 25.1% or \$286 million compared to 2019 primarily due to the same factors affecting sales described above and lower gas costs at the efficient natural gas facilities.

Operating costs of \$219 million increased 38.9% or \$61 million compared to 2019 primarily due to the addition of costs from EBSA and Deutsche Bucht, partially offset by lower costs at Nordsee One from operating efficiencies, lower profit-sharing fees at two onshore wind facilities.

Total G&A costs of \$95 million increased 54.6% or \$33 million compared to 2019, of which, corporate G&A costs increased 33.9% or \$17 million primarily due to increasing level of project development activities and higher personnel costs to support Northland's growth. Project development costs include \$11 million of higher costs related to the Hai Long offshore wind project. Operations G&A costs increased 103.4% or \$10 million primarily due to acquisition of EBSA and costs related to new energy marketing activities. G&A also includes \$7 million of acquisition costs primarily related to EBSA.

Finance costs, net (primarily interest expense) of \$270 million increased 13.7% or \$33 million compared to 2019 primarily due to the effect of previously capitalized interest costs on Deutsche Bucht loan (\$18 million), interest on EBSA's credit facilities and on borrowings to finance the EBSA Acquisition, partially offset by lower interest costs as a result of scheduled principal repayments on facility-level loans (\$11 million).



Foreign exchange gain of \$91 million is primarily due to unrealized gains from fluctuations in the closing foreign exchange rate.

Fair value gain on derivative contracts was \$11 million compared to an \$110 million gain in 2019 primarily due to the movement in the fair value of interest rate swaps and foreign exchange contracts.

Other (income) expense totaled \$25 million of income primarily as a result of proceeds received from the sale of turbines originally intended for use with mono-bucket foundations at Deutsche Bucht as well as accrued insurance proceeds related to construction of Deutsche Bucht.

Net income increased \$67 million for the nine months ended September 30, 2020 compared to 2019 mainly due to the factors described above, partially offset by a \$12 million higher tax expense.

# 4.4: Adjusted EBITDA

The following table reconciles net income (loss) to adjusted EBITDA:

	Thr	ee months en	ded	September 30,	Nine months ended September 30,			
		2020		2019		2020		2019
Net income (loss)	\$	108,964	\$	110,621	\$	458,260	\$	391,085
Adjustments:								
Finance costs, net		88,787		78,130		270,074		237,511
Gemini interest income		4,069		3,915		12,006		14,429
Provision for (recovery of) income taxes		18,679		23,604		92,707		80,970
Depreciation of property, plant and equipment		135,473		110,308		397,177		318,383
Amortization of contracts and intangible assets		9,736		4,663		28,649		14,157
Fair value (gain) loss on derivative contracts		(15,449)		(40,871)		(10,774)		(109,623)
Foreign exchange (gain) loss		(36,683)		(370)		(90,998)		5,093
Elimination of non-controlling interests		(63,223)		(67,734)		(236,814)		(231,269)
Finance lease (lessor) and equity accounting		1,315		835		1,864		2,610
Other adjustments		2,629		1,211		(20,570)		(11,325)
Adjusted EBITDA	\$	254,297	\$	224,312	\$	901,581	\$	712,021

Interest income reflects earned on Northland's €117 million subordinated debt to Gemini, including accrued interest. Semiannual principal payments will commence in 2027 until maturity in 2032. Northland consolidates the financial results of Gemini and, as a result, Northland's loan balances, investment income, and interest expense are eliminated upon consolidation.

Other adjustments primarily include acquisition costs, turbine proceeds and insurance proceeds for the nine months ended September 30, 2020. For the nine months ended September 30, 2019, other adjustments primarily include a non-cash fair value adjustment on a loan receivable.

# **Third Quarter**

Adjusted EBITDA of \$254 million for the three months ended September 30, 2020, increased 13.4% or \$30 million compared to the same quarter of 2019. The significant factors increasing adjusted EBITDA include:

- \$22 million increase as a result of operations at EBSA, which is consolidated from the acquisition date of January 14, 2020; and
- \$21 million increase as a result of operating results from Deutsche Bucht which achieved commercial operations on March 31, 2020;

Partially offsetting these increases in adjusted EBITDA were:

- \$3 million increase in corporate items in adjusted EBITDA primarily due to an increasing level of project development activities;
- \$6 million decrease in operating results from Gemini due to lower wind resource in the third quarter and a lower wholesale market price; and



• \$4 million decrease in operating results from Nordsee One primarily due to lower wind resource and unpaid curtailments due to unscheduled grid repairs by the system operator.

#### Year-to-date

Adjusted EBITDA of \$902 million for the nine months ended September 30, 2020, increased 27% or \$190 million compared to the same period of 2019. The significant factors increasing adjusted EBITDA include:

- Higher contributions from the offshore wind operations due to:
  - \$136 million increase in operating results from at Deutsche Bucht;
  - \$7 million net increase in operating results from Nordsee One primarily due to higher wind resource in the first
    quarter of 2020, partially offset by unpaid curtailments due to periods of negative market pricing and grid repairs
    by the system operator;
  - \$5 million net increase in operating results from Gemini primarily due to higher wind resource in the first quarter of 2020, partially offset by a lower wholesale market price.
- \$67 million increase as a result of utility operations at EBSA, which are consolidated from the acquisition date of January 14, 2020.

Partially offsetting these increases in adjusted EBITDA were:

• \$23 million increase in corporate items in adjusted EBITDA primarily due to an increasing level of project development activities, including \$11 million higher development costs for the Hai Long offshore wind project.

# 4.5: Free Cash Flow

The following table reconciles cash flow from operations to free cash flow:

	Thre	ee months end	ded S	September 30,	Nine months ended September 30,			
		2020		2019		2020		2019
Cash provided by operating activities	\$	278,381	\$	241,554	\$	1,011,102	\$	890,789
Adjustments:								
Net change in non-cash working capital balances		(9,082)		12,096		18,685		(21,360)
Non-expansionary capital expenditures		(5,163)		(1,814)		(12,531)		(3,966)
Restricted funding for major maintenance, debt and decommissioning reserves		(2,470)		(2,098)		(11,854)		(10,900)
Interest paid, net		(46,332)		(46,008)		(199,015)		(184,061)
Scheduled principal repayments on facility debt		(218,696)		(18,051)		(556,005)		(257,760)
Funds set aside (utilized) for scheduled principal		77,740		(72,782)		75,652		(78,260)
Preferred share dividends		(2,802)		(2,936)		(8,657)		(8,796)
Consolidation of non-controlling interests		(27,734)		(29,926)		(97,458)		(84,171)
Deutsche Bucht Completion Distribution		_		_		93,144		_
Cash from operating activities from projects under construction		_		_		(66,853)		_
Lease payments		(2,321)		(1,953)		(6,763)		(4,799)
Investment income (1)		5,662		4,644		17,018		16,453
Nordsee One proceeds from government grant and warranty settlement		6,486		4,766		20,472		15,613
Foreign exchange		2,051		(1,904)		4,217		(5,235)
Other <sup>(2)</sup>		4,862		(11,476)		8,340		(12,422)
Free cash flow	\$	60,582	\$	74,112	\$	289,494	\$	251,125

<sup>(1)</sup> Investment income includes Gemini interest income and interest received on third-party loans to partners on Cochrane Solar.

<sup>(2)</sup> Other includes adjustments for Nordsee One interest on shareholder loans, equity accounting, acquisition costs and non-cash expenses adjusted in working capital excluded from free cash flow, partially offset by stock-based compensation awards settled in cash in the period.



Scheduled principal repayments on facility debt reflect repayments as paid. Funds set aside (utilized) for scheduled principal repayments allocates repayments across the quarters in order to clearly reflect the Company's performance. Gemini's principal repayment schedule is weighted towards the first payment of the year to align with Gemini's expected yearly cash flow profile, while Nordsee One and Deutsche Bucht's principal repayments are scheduled semi-annually. For 2020, Northland's share of Gemini, Nordsee One and Deutsche Bucht principal repayments are expected to total €82 million, €80 million and €84 million, respectively of which \$0.55, \$0.44, and \$0.50 have been reflected in free cash flow per share amounts reported for the nine months ended September 30, 2020 (2019 - €79 million, €72 million and €nil).

Interest expense is reflected each quarter as accrued in net income and working capital or paid.

In 2014, Nordsee One was awarded a grant under the European Commission's NER 300 program. The total grant value of €70.0 million was recorded as a reduction in property, plant and equipment upon completion of the project. Cash proceeds from the grant are based on production volumes, with the first cash payment received in 2019 for production in 2018, with final cash payments expected to be received in 2023 for production in 2022. Proceeds under the grant attributable to Nordsee One's production during the respective periods are included in free cash flow.

The following table summarizes cash and total dividends paid and respective free cash flow payout ratios as well as per share amounts:

	Thre	Three months ended September 30,			Ni	Nine months ended September 30,				
		2020		2019		2020	2019			
Cash dividends paid to common and Class A shareholders	\$	55,399	\$	54,119	\$	<b>177,266</b> \$	162,243			
Free cash flow payout ratio - cash dividends (1)						64.8 %	60.7 %			
Total dividends paid to common and Class A shareholders (2)	\$	60,501	\$	54,119	\$	<b>184,486</b> \$	162,243			
Free cash flow payout ratio - total dividends (1) (2)						66.3 %	63.4 %			
Weighted avg. number of shares - basic (000s) (3)		201,626		180,403		197,697	180,285			
Weighted avg. number of shares - diluted (000s) (4)		201,626		187,815		200,896	187,231			
Per share (\$/share)										
Dividends paid <sup>(5)</sup>		\$0.30		\$0.30		\$0.90	\$0.90			
Free cash flow — basic		\$0.30		\$0.41		\$1.46	\$1.39			
Free cash flow — diluted		\$0.30		\$0.40		\$1.45	\$1.36			

- (1) On a rolling four-quarter basis.
- (2) Represents dividends paid in cash and in shares under the DRIP.
- (3) Includes common shares and class A shares but excludes common shares issuable upon conversion of outstanding convertible debentures.
- (4) Includes common shares, class A shares and any common shares issuable upon conversion of outstanding convertible debentures.
- (5) Excludes the dividend equivalent payment of \$0.40 paid upon conversion of 14,289,000 subscription receipts on January 14, 2020.

### **Third Quarter**

Free cash flow of \$61 million for the three months ended September 30, 2020, was 18.3% or \$14 million lower than the same quarter of 2019. The significant factors decreasing free cash flow include:

- \$43 million increase in scheduled principal repayments, primarily due to Deutsche Bucht and Grand Bend, which began
  in the first quarter of 2020; refer to the SECTION 9: Outlook for additional information on Deutsche Bucht's scheduled
  principal repayment in 2020;
- \$8 million increase in net interest expense primarily due to the effect of previously capitalized interest costs on Deutsche Bucht loan \$6 million, interest on EBSA's credit facilities and on borrowings to finance the EBSA Acquisition, partially offset by lower interest costs as a result of scheduled principal repayments on facility-level loans (\$2 million);
- \$5 million increase in current tax expense primarily due to the addition of EBSA as well as higher current taxes at the offshore wind facilities, including Gemini becoming taxable in 2020; and
- \$3 million of non-expansionary capital expenditures primarily at EBSA.



Partially offsetting the decrease in free cash flow was a \$49 million increase in overall earnings primarily due to the factors improving adjusted EBITDA, such as contributions from Deutsche Bucht and EBSA.

#### Year-to-date

Free cash flow of \$289 million for the nine months ended September 30, 2020, was 15.3% or \$38 million higher than the same period of 2019. The significant factors increasing free cash flow include:

- \$142 million increase in overall earnings primarily due to the factors improving adjusted EBITDA; and
- \$93 million increase as a result of the Deutsche Bucht Completion Distribution related to the March 31, 2020 term conversion.

Factors partially offsetting the increase in free cash flow include:

- \$121 million increase in scheduled principal repayments, primarily at Deutsche Bucht and at Grand Bend, which began in 2020; refer to the SECTION 9: Outlook for additional information on Deutsche Bucht's scheduled principal repayment in 2020;
- \$34 million increase in current tax expense primarily due to the addition of EBSA as well as higher current taxes at the offshore wind facilities, including Gemini becoming taxable in 2020;
- \$18 million increase in net interest expense primarily due to the effect of previously capitalized interest costs on Deutsche Bucht loan \$18 million, interest on EBSA's credit facilities and on borrowings to finance the EBSA Acquisition, partially offset by lower interest costs as a result of scheduled principal repayments on facility-level loans (\$11 million); and
- \$14 million increase in corporate items in free cash flow primarily due to an increasing level of project development activities, including \$11 million higher costs from the Hai Long offshore wind project.

As at September 30, 2020, the rolling four quarter free cash flow net payout ratio was 64.8%, calculated on the basis of cash dividends paid compared to 60.7% for same period ending September 30, 2019. The increase in the free cash flow payout ratio, calculated on the basis of dividends paid was primarily due to higher cash dividends paid upon conversion of subscription receipts in January 2020 and the redemption of the convertible debentures into common shares in May 2020.



# **SECTION 5: CHANGES IN FINANCIAL POSITION**

The following table provides a summary of account balances derived from the unaudited interim condensed consolidated balance sheets as at September 30, 2020 and December 31, 2019.

As at	9	September 30, 2020	December 31, 2019
Assets			
Cash and cash equivalents	\$	487,040	268,193
Restricted cash		208,758	623,007
Trade and other receivables		422,899	295,427
Other current assets		70,159	44,521
Property, plant and equipment		8,760,640	8,072,519
Contracts and other intangible assets		542,868	521,050
Other assets <sup>(1)</sup>		982,711	521,898
	\$	11,475,075	10,346,615
Liabilities			
Trade and other payables		299,347	193,160
Interest-bearing loans and borrowings		7,467,712	6,893,227
Net derivative liabilities (2)		581,749	438,772
Net deferred tax liability (2)		299,177	192,226
Other liabilities (3)		872,977	1,118,478
	\$	9,520,962	8,835,863
Total equity		1,954,113	1,510,752
	\$	11,475,075	10,346,615

<sup>(1)</sup> Includes goodwill, finance lease receivable, long-term deposits and other assets.

Significant changes in Northland's unaudited interim condensed consolidated balance sheets were as follows:

- Restricted cash decreased by \$414 million primarily due to the conversion of the subscription receipts and release of funds from escrow.
- Trade and other receivables increased by \$127 million mainly due to consolidation of EBSA and exchange rate fluctuations.
- Property, plant and equipment increased by \$688 million primarily due to the EBSA Acquisition, completion of construction at Deutsche Bucht, ongoing construction at La Lucha and exchange rate fluctuations.
- Other assets increased by \$461 million mainly due to the recognition of goodwill related to the EBSA Acquisition.
- Trade and other payables increased by \$106 million primarily due to consolidation of EBSA and the exchange rate fluctuations.
- Interest-bearing loans and borrowings increased by \$574 million mainly due to the new EBSA Facility and exchange rate fluctuations, partially offset by scheduled principal repayments on facility-level debt.
- Net deferred tax liability (deferred tax asset less deferred tax liabilities) increased by \$107 million due to movements in the differential between accounting and tax balances, particularly the movement in net derivative liabilities.
- Other liabilities decreased by \$246 million, primarily due to the conversion of subscription receipts and the redemption of the 2020 Debentures into common share equivalents.

<sup>(2)</sup> Presented on a net basis.

<sup>(3)</sup> Includes dividends payable, corporate credit facilities, convertible debentures, subscription receipts, provisions and other liabilities.



# **SECTION 6: EQUITY, LIQUIDITY AND CAPITAL RESOURCES**

Northland maintains sufficient liquidity to meet short- and medium-term cash needs and ensures that it has access to sufficient resources to capitalize on investment opportunities and to meet development expenditure commitments, monthly cash dividend requirements and other needs in the normal course of operations. Northland finances these commitments through cash flow from operations, non-recourse project financing, corporate credit facilities, convertible debentures and equity, such as common and preferred shares.

# **Equity and Convertible Unsecured Subordinated Debentures**

The change in shares and class A shares during 2020 and 2019 was as follows:

	September 30, 2020	December 31, 2019
	Shares	Shares
Shares outstanding, beginning of year	179,441,219	179,201,743
Conversion of subscription receipts	14,289,000	_
Conversion of debentures	6,896,136	239,476
Conversion of Class A shares	1,000,000	
Shares issued under the DRIP	126,645	_
Shares outstanding, end of period	201,753,000	179,441,219
Class A shares	_	1,000,000
Total common and convertible shares outstanding, end of period	201,753,000	180,441,219

Preferred shares outstanding as at September 30, 2020 and December 31, 2019 are as follows:

As at	September 30, 2020	December 31, 2019
Preferred shares outstanding		
Series 1	4,762,246	4,501,565
Series 2	1,237,754	1,498,435
Series 3	4,800,000	4,800,000
Total	10,800,000	10,800,000

In their most recent report issued in March 2020, Standard & Poor's reaffirmed Northland's corporate credit rating of BBB (Stable). In addition, Northland's preferred share rating was reaffirmed on Standard & Poor's Canada scale of BB+.

On August 31, 2020, Northland announced the fixed quarterly dividends on the cumulative rate reset preferred shares, series 1 ("Series 1 Preferred Shares") will be payable at an annual rate of 3.2% (\$0.2001 per share per quarter) until September 29, 2025. Holders of Series 1 Shares and the cumulative rate reset preferred shares, series 2 ("Series 2 Preferred Shares") had the right, at their option to convert all or part of their Series 1 Shares or Series 2 Shares, as applicable, on a one-for-one basis, into shares of the other series, effective September 30, 2020. Consequently, Northland now has 4,762,246 Series 1 Preferred Shares and 1,237,754 Series 2 Preferred Shares outstanding.

On September 24, 2020, the 1,000,000 Class A shares previously held by a current Director of the Company, were converted into common shares on a one-for-one basis, and in addition to 5,224,067 common shares, subsequently donated. As a result, the special appointment rights associated with the Class A shares were extinguished. Immediately following the donation, shares beneficially controlled indirectly and directly by the Director represented less than 10% of the outstanding common shares of the Company.

As at September 30, 2020, Northland had 201,753,000 common shares outstanding (as at December 31, 2019 - 179,441,219). During the first nine months of 2020, \$149 million of convertible debentures were converted into 6,896,136 new common shares largely due to the early redemption of the 2020 Debentures on May 11, 2020.

As of the date of this MD&A, Northland has 201,892,039 common shares outstanding with no change in preferred shares outstanding from September 30, 2020.



# Subscription Receipts

Upon closing of the EBSA Acquisition on January 14, 2020, gross proceeds of \$347 million from the subscription receipts, less applicable transaction costs, were converted to 14,289,000 common shares on a one-to-one basis and a dividend equivalent cash payment equal to \$0.40 per subscription receipt, totaling \$6 million, was paid to subscription receipt holders. Following the issuance of common shares, there were no outstanding subscription receipts.

#### **Normal Course Issuer Bid**

In December 2019, the Toronto Stock Exchange (**TSX**) approved the renewal of Northland's Normal Course Issuer Bid (**NCIB**) commencing December 17, 2019, and ending December 16, 2020. Pursuant to the NCIB, Northland may purchase for cancellation up to 8,000,000 common shares representing approximately 4.5% of Northland's then issued and outstanding common shares. In accordance with TSX rules, any daily purchases (other than pursuant to a block purchase exemption) under the NCIB are limited to a maximum of 148,272 common shares, which represents 25% of the average daily trading volume on the TSX for the six months ended November 30, 2019. No purchases have been made under this NCIB to date.

# **Liquidity and Capital Resources**

The following table reconciles Northland's opening cash and cash equivalents to closing cash and cash equivalents:

	Three months ended September 30,					Nine months ended September 30,				
		2020		2019		2020		2019		
Cash and cash equivalents, beginning of year	\$	409,074	\$	288,696	\$	268,193	\$	278,400		
Cash provided by operating activities		278,381		241,554		1,011,102		890,789		
Cash used in investing activities		(46,734)		(218,869)		(756,936)		(651,162)		
Cash (used in) provided by financing activities		(185,264)		(10,243)		(111,005)		(210,894)		
Effect of exchange rate differences		31,583		1,544		75,686		(4,451)		
Cash and cash equivalents, end of period	\$	487,040	\$	302,682	\$	487,040	\$	302,682		

#### Year-to-date

Cash and cash equivalents for the nine months ended September 30, 2020, increased \$219 million due to cash provided by operations of \$1,011 million, cash used in financing activities of \$111 million and \$76 million effect of foreign exchange translation, partially offset by \$757 million of cash used in investing activities.

Cash provided by operating activities for the nine months ended September 30, 2020 was \$1,011 million comprising:

- \$458 million of net income;
- \$572 million in non-cash and non-operating items such as depreciation and amortization, finance costs, changes in fair value of financial instruments and deferred taxes; and
- \$19 million in changes in working capital due to the timing of payables, receivables and deposits.

Cash used in investing activities for the nine months ended September 30, 2020, was \$757 million, primarily comprising:

- \$736 million paid for the acquisition of EBSA and NP Energia, net of cash acquired;
- \$192 million used for the purchase of property, plant and equipment, mainly for the completion of construction at Deutsche Bucht and ongoing construction at La Lucha; and
- \$63 million in changes in working capital primarily related to the timing of construction payables at Deutsche Bucht.

Factors partially offsetting cash used in investing activities include:

- \$130 million release of restricted cash mainly related to Deutsche Bucht achieving term conversion; and
- \$98 million received for the settlement of outstanding warranty obligations with Nordsee One's turbine manufacturer.

Cash used in financing activities for the nine months ended September 30, 2020, was \$111 million, primarily comprising:

- \$107 million in net drawdowns under the corporate syndicated revolving facility and the EBSA Bridge;
- \$341 million received from common shares issued on the conversion of the subscription receipts; and



• \$126 million of proceeds drawn on project debt from borrowings under Deutsche Bucht's construction loan.

Factors partially offsetting cash used in financing activities include:

- \$326 million of common, Class A and preferred share dividends as well as dividends to non-controlling shareholders;
- \$40 million change in restricted cash, primarily from funds set aside for debt service at Deutsche Bucht;
- \$204 million in interest payments; and
- \$556 million in scheduled principal repayments on project debt.

Movement of foreign currencies, including primarily the euro and Colombian peso, against the Canadian dollar increased cash and cash equivalents by \$76 million for the nine months ended September 30, 2020. Northland aims to mitigate the effects of exchange rate fluctuations through a variety of mechanisms, including foreign exchange hedges and natural hedges by corporate debt denominated in USD or Euro for operating expenditures.

# Property, Plant and Equipment

The following table provides a continuity of the cost of property, plant and equipment for the nine months ended September 30, 2020:

	Cost balance as at Dec. 31, 2019		Acquired	Additions	Other (1)	Exchange rate differences	Cost balance as at Sept. 30, 2020
Operations:							
Offshore wind	\$	6,745,007 \$	<b>-</b> \$	38,639 \$	(61,990)	\$ 481,549	\$ 7,203,205
Efficient natural gas <sup>(2)</sup>		1,762,113	_	3,127	2,249	_	1,767,489
On-shore renewable		1,750,560	_	538	440	_	1,751,538
Utility		_	614,587	12,666	_	(78,904)	548,349
Construction:							
On-shore renewable		41,368	_	115,471	(153)	(6,779)	149,907
Corporate (3)		54,585	_	21,882	(885)	3,271	78,853
Total	\$	10,353,633 \$	614,587 \$	192,323 \$	(60,339)	\$ 399,137	\$ 11,499,341

<sup>(1)</sup> Includes settlement received from warranty obligation, change in estimate for decommissioning provision and amounts accrued under the LTIP.

### Long-term Debt

Northland's operating facilities and projects under construction are financed primarily with non-recourse project debt with fixed or hedged interest rates and repayment schedules tied to the terms of the project offtake agreement. Each project is structured as a special-purpose entity so that an adverse event at one facility would not affect Northland's other facilities. By owning and operating high-quality assets and applying its deep, long-term experience, Northland expects to continue to enjoy a competitive cost of capital, which maximizes returns from growth opportunities.

<sup>(2)</sup> Excludes Spy Hill lease receivable accounting treatment.

<sup>(3)</sup> Additions primarily related to Hai Long capitalization in construction-in-progress.



The following table provides a continuity of Northland's debt for the nine months ended September 30, 2020:

	Balance as at Dec. 31, 2019		Financings, net of costs	Repayments	Amort. of costs/fair value	Exchange rate differences	Transfers	Balance as at Sept. 30, 2020
Operations:								
Offshore wind	\$ 3,578,055 \$	<b>-</b> \$	2,334	\$ (282,784) \$	12,348	\$ 261,535	\$ 1,475,777	\$ 5,047,265
Efficient natural gas	951,487	_	44,000	(32,181)	9,500	_	_	972,806
On-shore renewable	1,055,402	_	_	(44,635)	773	_	_	1,011,540
Utility	_	219,163	445,050	(196,405)	886	(32,593)		436,101
Construction:								
Offshore wind	1,308,283	_	79,757	_	(617)	88,354	(1,475,777)	_
Corporate <sup>(1)</sup>	171,384	_	1,486,815	(1,379,484)	2,726	22,691	_	304,132
Total	\$ 7,064,611 \$	219,163 \$	2,057,956	\$ (1,935,489) \$	25,616	\$ 339,987	\$ -	\$ 7,771,844

<sup>(1)</sup> Excludes convertible unsecured subordinated debentures.

In addition to the loans outstanding in the above table, as at September 30, 2020, \$29 million of letters of credit were outstanding under non-recourse project-level credit facilities for operational use.

On June 30, 2020, Northland upsized the debt on the North Battleford loan, generating gross proceeds of \$52.5 million at an effective interest rate of 2.1%. The pricing was reflected through the bond principal increasing by \$44 million to \$577 million at the same 4.958% interest rate and amortization as the existing bonds. Net proceeds will be used for general corporate purposes and to fund growth.

On June 24 2020, Northland entered into a long-term, non-recourse financing agreement on behalf of EBSA for an aggregate amount of approximately \$465 million ("EBSA Facility"), inclusive of a Canadian dollar tranche and a Colombian peso tranche. The EBSA facility replaced the interim bridge credit facility ("EBSA Bridge") previously in place as well as facility-level borrowings. The EBSA Facility is structured as a \$450 million term loan and a \$15 million debt service reserve credit facility, for an initial two-year term, which Northland expects to renew annually and generate upfinancing proceeds, subject to market conditions. The facility has a blended interest rate of 5.3% and provides Northland with the ability to upsize EBSA's capital structure annually by increasing leverage commensurate with expected growth in EBSA's operating results.

#### **Debt Covenants**

Northland generally conducts its business indirectly through separate subsidiary legal entities and is dependent on the distribution of cash from those subsidiary entities to defray its corporate expenses, repay corporate debt and to pay cash dividends to common and preferred shareholders. Most operating subsidiaries hold non-recourse debt, which typically prohibits distributions if the loan is in default (notably for non-payment of principal or interest) or if the entity fails to achieve a benchmark debt service coverage ratio, which is the ratio of EBITDA to scheduled principal and interest payments over a specified time period. Northland and its subsidiaries were in compliance with all debt covenants for the period ended September 30, 2020.



# Corporate Credit Facilities and Letters of Credit

Northland's corporate credit facilities are available for general corporate purposes, to support operational, construction and development opportunities and to provide letters of credit issued on behalf of Northland. The corporate credit facilities are summarized in the table below:

	Outstanding						
As at September 30, 2020	Facility size		Amount drawn		letters of credit	Available capacity	Maturity date
Syndicated revolving facility	\$ 1,000,000	\$	307,066	\$	113,859 \$	579,075	Jun. 2024
Bilateral letter of credit facility	150,000		_		148,805	1,195	Mar. 2022
Export credit agency backed letter of credit facility	100,000		_		13,908	86,092	Mar. 2021
Total	\$ 1,250,000	\$	307,066	\$	276,572 \$	666,362	
Less: deferred financing costs			2,934				
Total, net		\$	304,132				

- In the first quarter of 2020, the size of the bilateral letter of credit facility was increased to \$150 million from \$100 million.
- Of the \$277 million of corporate letters of credit issued as at September 30, 2020, \$85 million relates to projects under advanced development or construction.

Northland's corporate credit facilities include provisions that allow for renewals at Northland's option, subject to approval by the lenders.

# **SECTION 7: SUMMARY OF QUARTERLY CONSOLIDATED RESULTS**

Northland's consolidated financial results are affected by seasonal factors, contract provisions and extraordinary items, which result in quarterly variations. Northland's quarterly net income (loss) also varies due to any non-cash impairments/ recoveries and foreign exchange adjustments required to translate euro, U.S. dollar and Colombian peso denominated balances to the appropriate quarter-end Canadian dollar equivalent and due to fair value movements of financial derivative contracts.

Accounting policies and principles have been applied consistently for all periods presented in the table below.

In millions of dollars, except per share	Q3	Q2		Q1	Q4	Q3	Q2		Q1			Q4
information	 2020	2020	2	2020	2019	2019	2	2019 20		2019 201		2018
Total sales	\$ 471	\$ 429	\$	668	\$ 438	\$ 378	\$	344	\$	499	\$	381
Operating income	179	149		395	203	177		146		288		171
Net income (loss)	109	74		275	61	111		76		204		65
Adjusted EBITDA	254	227		421	273	224		194		294		221
Cash provided by operating activities	278	365		368	334	242		341		308		291
Free cash flow	61	17		211	67	74		35		142		89
Per share statistics												
Net income (loss) - basic	\$ 0.40	\$ 0.26	\$	1.02	\$ 0.23	\$ 0.42	\$	0.28	\$	0.78	\$	0.23
Net income (loss) - diluted	0.40	0.26		0.99	0.23	0.41		0.28		0.76		0.22
Free cash flow - basic	0.30	0.09		1.10	0.37	0.41		0.20		0.79		0.50
Total dividends declared (1)	0.30	0.30		0.30	0.30	0.30		0.30		0.30		0.30

<sup>(1)</sup> Excludes \$0.40 of dividends declared and paid upon conversion of 14,289,000 subscription receipts on January 14, 2020.



# **SECTION 8: CONSTRUCTION, DEVELOPMENT AND ACQUISITION ACTIVITIES**

#### **New York Onshore Wind Projects Acquisitions**

In the third quarter of 2020, Northland expanded its North American portfolio with its entry into the U.S. renewables market through the closing of the acquisition of three onshore wind projects in New York State with a total gross capacity of approximately 300 megawatts and a purchase price of \$5.6 million. Management expects to incur development costs related to the projects in 2020. These projects position Northland to actively participate in the growing renewables market in New York State, which is expected to grow by 26 GW by 2030. The acquisition of these projects is a continuation of Northland's long-standing strategy of early entry into a project and leveraging its substantial experience and expertise in offshore and onshore wind to execute its first investment into the U.S. renewable energy sector.

# Hecate Wind, Canadian Offshore Wind Development Project Acquisition

In September 2020, Northland completed its previously announced acquisition of Hecate Wind Offshore Wind Farm ("Hecate Wind") from NaiKun Wind Energy Group Inc. Hecate Wind is located in the Hecate Strait off the coast of British Columbia, Canada. This is an early stage development opportunity for the potential development of offshore wind in Canadian waters. The purchase price paid, net identifiable assets acquired and transaction costs related to the acquisition were immaterial.

### La Lucha 130 MW Project Update

The construction of the 130 MW La Lucha solar project in the State of Durango, Mexico is progressing relatively on schedule with completion expected by the end of 2020. Activities at La Lucha were affected by COVID-19, requiring added precautions, including coordination of communications and protocols with contractors and subcontractors, enhanced hygiene protocols, body temperature screening and other safety measures intended to minimize the potential transmission of the virus. Northland remains in close communication with suppliers and subcontractors to ensure the project remains on track. Total capital cost for the project remains unchanged at approximately \$190 million.

### NP Energía, Mexican Qualified Supplier Acquisition

As part of its development strategy in Mexico and to facilitate securing off-take agreements for La Lucha, Northland completed the acquisition, in the second quarter of 2020, of NP Energía, which holds a qualified supplier license in Mexico. NP Energía enables Northland to operate in the electricity sector in Mexico by contracting loads and generators, which also allows a more direct path to market for Northland's generation projects, including La Lucha.

# EBSA, Colombian Regulated Power Distribution Utility Acquisition

In July 2020, Northland finalized the purchase price for its January 14, 2020, of a 99.2% interest in the Colombian regulated power distribution utility, EBSA for a total purchase price of COP 2,530 billion (\$1,007 million) including existing debt of COP 550 billion (\$219 million). Pursuant to the share purchase agreement, the purchase price had been subject to post-closing adjustments following a review of the final tariff resolution. Concurrent with the final tariff resolution, the final purchase price was adjusted from COP 2,412 billion (\$960 million). Subsequent to September 30, 2020, EBSA completed an offer to minority shareholders to repurchase their shares of EBSA, as a result of which, Northland effectively now owns 99.4% of EBSA.

# Deutsche Bucht 252 MW Project Update

In March 2020, Northland announced that the Deutsche Bucht project achieved final completion. Final completion marked the official end of construction, the start of the operational phase of the project and the satisfaction of terms required by project lenders to achieve term conversion.

#### Dado Ocean, South Korean Offshore Wind Development Project Acquisition

In February 2020, Northland completed its acquisition of Dado Ocean Wind Farm Co. Ltd ("**Dado Ocean**"), an offshore wind development company based in South Korea with access to multiple early-stage development sites off the southern coast. Subsequent to the announcement of the acquisition, the Company commenced early stage development on sites in proximity of the original sites. These sites could provide the opportunity to increase the development capacity to approximately 1.0 gigawatts of offshore wind.



#### Hai Long 1,044 MW Offshore Wind Development Project Update

In 2018, the Hai Long project owned by Northland and its 40% partner, Yushan Energy, was allocated a total of 1,044 MW (626 MW net to Northland) by the Bureau of Energy of Taiwan under a FIT program and an auction process. Key aspects of the Hai Long project are presented below:

Sub-project	Gross Capacity (MW)	Net Capacity (MW) (1)	Year of Grid Connection	Type of Procurement
Hai Long 2A	300	180	2024	FIT
Hai Long 2B	232	139	2025	Auction
Hai Long 3	512	307	2025	Auction
Total	1,044	626		

<sup>(1)</sup> Represents Northland's 60% economic interest.

In early 2019, Northland and Yushan Energy executed a 20-year PPA with Taipower for the 300 MW Hai Long 2A offshore wind project. Preferred supplier agreements for turbine supply and balance of plant components were executed in late 2019 for both Hai Long 2 and 3. In the second quarter of 2020, Hai Long entered into an interim agreement to use 14MW wind turbines for the Hai Long 2A sub-project. The use of the larger turbines is expected to generate economic benefits through realized cost savings by using fewer turbines. Recent market developments continue to indicate opportunities exist to enter into economically favourable commercial PPAs to augment the economics of Hai Long 2B and 3 sub-projects. Northland and Yushan Energy continue to engage with the Taiwan government on finalization of the project's investments into the local supply chain, however, COVID-19 has added uncertainty to timing of nearer-term development milestones. Northland continues to develop the Hai Long 2B and Hai Long 3 sub-projects, allocated a total of 744 MW under auction, and expects to execute their respective offtake agreements in 2021 with Taipower.

# **SECTION 9: OUTLOOK**

Northland has successfully established a global platform with geographic and technology diversification across four continents. The Company actively pursues new sustainable infrastructure opportunities that encompass a range of clean technologies, including onshore and offshore renewables as well as electricity grid networks and is an operator of a regulated utility. The Company's long-term growth strategy is centered on the development of its extensive pipeline of offshore wind projects in Europe and Asia which have the ability to increase long-term cash flow growth potential of the Company. These current projects encompass the 1,044 MW Hai Long, 600 MW Chiba and 1,000 MW Dado Ocean projects in Taiwan, Japan and South Korea, respectively. In addition to these projects, Northland continues to pursue further offshore development opportunities in Asia and Europe.

These longer-term opportunities are complemented by short- and mid-term development opportunities in onshore renewable projects in Europe, North America and Latin America. Current projects encompass the recently acquired 300 MW onshore wind projects in New York State and onshore renewable development opportunities in Colombia.

This strategy aligns with the view that the global decarbonization movement will result in profound growth within the industry. Successful implementation and execution of these development opportunities will position Northland to be key participant in this movement and will allow the Company to significantly grow its global position over the next 5 to 10 years. Today, Northland is a top-ten owner and developer of offshore wind assets globally by megawatt capacity.

# Activity Update

Construction activities at Northland's La Lucha solar project in Mexico are progressing with completion expected by end of the year.

As noted earlier, Northland closed the acquisition of three onshore wind development projects in New York State during the quarter with a total gross capacity of approximately 300 MW. The U.S. has a growing renewable energy market and Northland intends to expand its presence by leveraging the New York wind portfolio to target other projects and markets in the Northeast U.S. and establish a portfolio of onshore renewable projects in excess of 1.0 GW. Commercial operations is expected in 2022 and Northland intends to use a common non-recourse financing structure for the projects that will take full advantage of the qualifying U.S. renewable energy production tax credits.

In Colombia, Northland has leveraged its acquisition of EBSA and is actively pursuing onshore renewable development opportunities as part of its strategy of developing a platform for growth.



# **Guidance Update**

Management continues to expect 2020 adjusted EBITDA to be in the range of \$1.1 to \$1.2 billion, which speaks to strong operational results, which offset the lower offshore wind revenues realized due to negative and low wholesale market pricing experienced as a result of COVID-19 and unusually high third party grid outages affecting our German facilities.

For free cash flow, Northland has delivered strong results, amounting to \$289 million or \$1.46 per share for the first nine months of the year, in spite of the aforementioned lower revenues experienced within the offshore wind facilities. Within the financial guidance released in February 2020, Northland's assumptions included optimizing the Deutsche Bucht project by refinancing its \$1.5 billion debt, including the deferral of a €38 million (\$0.30 per share) scheduled principal debt repayment due in the second half of 2020. COVID-19 adversely affected lending markets, and as a result Northland opted to change its refinancing strategy for Deutsche Bucht. Taking advantage of an improving lending environment, the refinancing of Deutsche Bucht's debt is now expected to be completed in 2021. Consequently, the project's future cash flows from 2021 onwards are now expected to improve. The non-deferral of Deutsche Bucht scheduled debt repayment in December 2020 will reduce free cash flow by approximately \$0.30 per share for the year, of which \$0.15 has been deducted in the third quarter.

As a result of the above decision, management expects 2020 free cash flow per share to be in the range of \$1.60 to \$1.70 (formerly, \$1.70 to \$2.05).

# **Investor Day**

Northland will be hosting a virtual Investor Day in January 2021 to showcase the Company's extensive development pipeline and outline its growth objectives for the next five years. In addition, the Company will provide an update on its environmental, social and governance (ESG) initiatives and other corporate developments. Additional details regarding the event will be provided in December 2020.

# **SECTION 10: LITIGATION, CLAIMS AND CONTINGENCIES**

Litigation, claims and other contingencies arise from time to time in the ordinary course of business for Northland. None of these contingencies, individually or in aggregate, are expected to result in a liability that would have a material adverse effect on Northland. Refer to Note 12 of the unaudited interim condensed consolidated financial statements for additional information including any contingencies arising as a result of completed acquisitions.

# **SECTION 11: FINANCIAL RISKS AND UNCERTAINTIES**

For information on Northland's key risks, uncertainties, financial instruments and contractual commitments refer to Northland's 2019 Annual Report and the 2019 AIF filed electronically at www.sedar.com under Northland's profile. Other than risks described below, management does not believe there have been material changes in the business environment or risks faced by Northland during the period that have not been disclosed in the 2019 Annual Report or the 2019 AIF.

Northland's overall risk management approach seeks to mitigate the financial risks to which it is exposed in order to maintain stable and sustainable levels of cash available to pay dividends to shareholders. Northland does not seek to mitigate fair value risk. Northland classifies financial risks into the categories of market risk, counterparty risk and liquidity risk. Refer to Note 16 of the 2019 Annual Report for additional information on Northland's risk management.

#### Risks related to COVID-19

Each of Northland's operating facilities are deemed to be essential infrastructure and, as such, operations have continued uninterrupted to date. Accordingly, management has taken prudent and comprehensive measures to safeguard the health and well-being of all employees, contractors as well as host communities. All of Northland's facilities continue to operate as expected and preventative measures remain in place in accordance with Northland's crisis response plans and applicable local government directives. Management continues to actively monitor the situation, which remains uncertain, and may take further actions as required or recommended by authorities.

Risks related to COVID-19 as a result of lower demand for power globally include increased negative pricing at Nordsee One and Deutsche Bucht, lower wholesale market-based prices at Gemini, higher unpaid curtailments in general, increased volatility in the value of financial instruments and reduction in sales and net earnings. Other risks include potential delays in construction timelines as a result of construction services and contractor unavailability or unavailability of key personnel resulting in the interruption of production and lower availability of power infrastructure, thus affecting sales, operating costs and net earnings.



# **SECTION 12: FUTURE ACCOUNTING POLICIES**

Management assesses each new IFRS or amendment to determine whether it may have a material impact on Northland's consolidated financial statements. As at September 30, 2020, there have been no accounting pronouncements by the International Accounting Standards Board that expected to materially affect Northland's consolidated financial statements.

# SECTION 13: CONTROLS AND PROCEDURES OVER FINANCIAL REPORTING

A rigorous and comprehensive financial governance framework is in place at Northland and its subsidiaries. Northland's 2019 Annual Report contains a statement signed by Northland's Chief Executive Officer (CEO) and Chief Financial Officer (CFO) outlining management's responsibility for financial information contained in the report. Northland filed certifications, signed by the CEO and CFO, with the Canadian Securities Administrators in February 2020 in association with the filing of the 2019 Annual Report and other annual disclosure documents. In those filings, Northland's CEO and CFO certified, as required in Canada by National Instrument 52-109, Certification of Disclosure in Issuers' Annual and Interim Filings, the appropriateness of the financial disclosures in Northland's annual filings and the effectiveness of Northland's disclosure controls and procedures. The CEO and CFO have certified to securities regulators the appropriateness of the financial disclosures in Northland's interim filings for the period ended September 30, 2020, and that they are responsible for the design of disclosure controls and procedures and internal controls over financial reporting. The interim filings include this MD&A and the accompanying unaudited interim condensed consolidated financial statements.

There have been no changes in the design of internal controls over financial reporting during the period ended September 30, 2020, that have materially affected or are reasonably likely to materially affect Northland's internal controls over financial reporting. Recent acquisitions, including EBSA, have been adequately integrated into the existing financial governance framework.



# Interim Condensed Consolidated Financial Statements

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# **Interim Condensed Consolidated Balance Sheets**

In thousands of Canadian dollars

(Unaudited)	C	ombor 20, 2020	Desarri	how 21 2040
As at	Sept	ember 30, 2020	Decemb	ber 31, 2019
Assets Coch and coch equivalents	ć	497.040	ė.	260 102
Cash and cash equivalents	\$	•	\$	268,193
Restricted cash [Note 6.4, 7]		208,758		623,007
Trade and other receivables		422,899		295,427
Other current assets		70,159		44,521
Derivative assets [Note 8]		9,934	ć	47,637
Total current assets	\$		\$	1,278,785
Property, plant and equipment [Note 4]		8,760,640		8,072,519
Contracts and other intangible assets [Note 3]		542,868		521,050
Goodwill [Note 3]		677,475		204,942
Finance lease receivable		137,365		140,724
Derivative assets [Note 8]		18,725		33,604
Long-term deposits		76,808		66,332
Deferred tax asset		56,079		50,812
Other assets		91,063		109,900
Total assets	\$	11,559,813	\$	10,478,668
Liabilities and equity				
Trade and other payables	\$	299,347	\$	193,160
Interest-bearing loans and borrowings [Note 5.3]		744,311		567,936
Subscription receipts [Note 6.4]		_		339,181
Convertible debentures [Note 5.2]		_		150,102
Dividends payable		20,175		18,044
Derivative liabilities [Note 8]		136,210		129,572
Total current liabilities	\$	1,200,043	\$	1,397,995
Interest-bearing loans and borrowings [Note 5.3]		6,723,401		6,325,291
Corporate credit facilities [Note 5.1]		304,132		171,384
Provisions and other liabilities		548,670		439,767
Derivative liabilities [Note 8]		474,198		390,441
Deferred tax liability		355,256		243,038
Total liabilities	\$	9,605,700	\$	8,967,916
Equity				
Common and Class A shares [Note 6.1, 6.4]	\$	2,938,272	\$	2,443,209
Preferred shares	*	260,880	*	260,880
Contributed surplus		(2,325)		351
Accumulated other comprehensive loss		(347,131)		(174,597
Deficit		(1,322,027)		(1,466,235
Equity attributable to shareholders		1,527,669		1,063,608
Non-controlling interests [Note 7]		426,444		447,144
Total equity		1,954,113		1,510,752
Total liabilities and equity	\$		\$	10,478,668



# **Interim Condensed Consolidated Statements of Income (Loss)**

In thousands of Canadian dollars except per Share and Share information

(Unaudited)	Thre	e months en	ded S	September 30,	Niı	Nine months ended Sept		ptember 30
	2020			2019		2020		2019
Sales								
Electricity and related products	\$	413,383	\$	369,537	\$	1,409,364	\$	1,207,266
Regulated electricity		54,186		_		154,751		_
Other		3,298		8,900		3,678		13,533
Total sales	\$	470,867	\$	378,437	\$	1,567,793	\$	1,220,799
Cost of sales								
Fuel purchases		34,664		22,492		93,540		83,928
Regulated electricity purchases		17,800		_		51,566		_
Total cost of sales		52,464		22,492		145,106		83,928
Gross profit	\$	418,403	\$	355,945	\$	1,422,687	\$	1,136,871
Expenses								
Operating costs		78,992		51,064		219,190		157,763
General and administrative costs - operations		12,646		11,234		39,903		32,780
General and administrative costs - development								
[Note 3]		15,557		10,247		54,867		28,516
Depreciation of property, plant and equipment		135,473		110,308		397,177		318,383
Total expenses	\$	242,668	\$	182,853	\$	711,137	\$	537,442
Investment income		747		729		2,569		1,708
Finance lease income	\$	2,995		3,079		9,050		9,296
Operating income	\$	179,477	\$	176,900	\$	723,169	\$	610,433
Finance costs, net [Note 10]		88,787		78,130		270,074		237,511
Amortization of contracts and other intangible Foreign exchange (gain) loss		9,736 (36,683)		4,663 (370)		28,649 (90,998)		14,157 5,093
Fair value (gain) loss on derivative contracts [Note 8]		(15,449)		(40,871)		(10,774)		(109,623
Other (income) expense [Note 12.3]		5,443		1,123		(24,749)		(8,760
Income (loss) before income taxes	\$	127,643	\$	134,225	\$	550,967	\$	472,055
Provision for (recovery of) income taxes								
Current		16,257		12,247		68,654		33,964
Deferred		2,422		11,357		24,053		47,006
Total income taxes		18,679		23,604		92,707		80,970
Net income (loss)	\$	108,964	\$	110,621	\$	458,260	\$	391,085
Net income (loss) attributable to:								
Non-controlling interests [Note 7]		26,023		32,560		121,267		115,590
Common shareholders		82,941		78,061		336,993		275,495
Net income (loss)	\$	108,964	\$	110,621	\$	458,260	\$	391,085
Weighted average number of Shares outstanding - basic (000s) [Note 9]		201,626		180,403		197,697		180,285
Weighted average number of Shares outstanding - diluted (000s) [Note 9]		201,626		187,815		200,896		187,231
Net income (loss) per share - basic [Note 9]	\$	0.40	\$	0.42	\$	1.66	\$	1.48
Net income (loss) per share - diluted [Note 9]	\$	0.40	\$	0.41	\$	1.64	\$	1.45



# **Interim Condensed Consolidated Statements of Comprehensive Income (Loss)**

In thousands of Canadian dollars

(Unaudited)	Thre	e months en	ded S	eptember 30,	N	line months end	ended Septembe	
		2020		2019		2020		2019
Net income (loss)	\$	108,964	\$	110,621	\$	458,260	\$	391,085
Items that may be re-classified into net income (loss):								
Exchange rate differences on translation of foreign operations		(36,012)		(33,038)		(95,580)		(93,323)
Change in fair value of hedged derivative contracts [Note 8]		(44,225)		(46,810)		(125,727)		(170,985)
Deferred tax recovery (expense)		15,164		8,479		41,514		33,546
Items that will not be re-classified into net income (loss):								
Re-measurement of pension obligation [Note 3.3]		1,739		_		(533)		_
Other comprehensive income (loss)	\$	(63,334)	\$	(71,369)	\$	(180,326)	\$	(230,762)
Total comprehensive income (loss)	\$	45,630	\$	39,252	\$	277,934	\$	160,323
Total comprehensive income (loss) attributable to:								
Non-controlling interests [Note 7]		28,198		8,594		113,475		39,550
Common shareholders		17,432		30,658		164,459		120,773
Total comprehensive income (loss)	\$	45,630	\$	39,252	\$	277,934	\$	160,323



# **Interim Condensed Consolidated Statements of Changes in Equity**

In thousands of Canadian dollars

(Unaudited)	С	ommon and Class A shares	Preferred shares	Deficit	Contributed surplus	Accumulated other comprehensive income (loss)	Equity attributable to shareholders'	Non- controlling interests	Total equity
December 31, 2019	\$	2,443,209 \$	260,880 \$	(1,466,235) \$	351	\$ (174,597)	\$ 1,063,608	\$ 447,144 <b>\$</b>	1,510,752
Net income (loss)		_	_	336,993	_	_	336,993	121,267	458,260
Deferred income taxes		_	_	_	_	41,146	41,146	368	41,514
Change in translation of net investment in foreign operations		_	_	_	_	(112,167)	(112,167)	16,587	(95,580)
Change in fair value of hedged derivative contracts [Note 8]		_	_	_	_	(100,984)	(100,984)	(24,743)	(125,727)
Re-measurement of pension obligation		_	_	_	_	(529)	(529)	(4)	(533)
Total comprehensive income (loss)		_	_	336,993	_	(172,534)	164,459	113,475	277,934
Deferred rights		_		_	2,074	_	2,074	_	2,074
Recognition of put option [Note 3.3]		_	_	_	(4,750)	_	(4,750)	_	(4,750)
Conversion of subscription receipts [Note 6.1, 6.4]		341,744	_	_	_	_	341,744	_	341,744
Non-controlling interest acquired [Note 3]		_	_	_	_	_	_	2,645	2,645
Common and Class A share and non- controlling interest dividends declared [Note 6.3, 7]		4,411	_	(184,128)	_	_	(179,717)	(136,820)	(316,537)
Preferred share dividends [Note 6.2]		_	_	(8,657)	_	_	(8,657)	_	(8,657)
Conversion of debentures [Note 5.2, 6.1]		148,908	_	_	_		148,908	_	148,908
September 30, 2020	\$	2,938,272 \$	260,880 \$	(1,322,027) \$	(2,325)	\$ (347,131)	\$ 1,527,669	\$ 426,444 \$	1,954,113



# **Interim Condensed Consolidated Statements of Changes in Equity - continued**

In thousands of Canadian dollars

(Unaudited)	С	ommon and Class A shares	Preferred shares	Deficit	Contributed surplus		Equity attributable to shareholders'	Non- controlling interests	Total equity
December 31, 2018	\$	2,438,036 \$	260,880 \$	(1,558,875) \$	326	\$ (68,659)	\$ 1,071,708	\$ 468,914 \$	1,540,622
Net income (loss)		_	_	275,495	_	_	275,495	115,590	391,085
Deferred income taxes		_	_	_	_	32,276	32,276	1,270	33,546
Change in translation of net investment in foreign operations		_	_	_	_	(73,315)	(73,315)	(20,008)	(93,323)
Change in fair value of hedged derivative contracts [Note 8]		_	_	_	_	(113,683)	(113,683)	(57,302)	(170,985)
Total comprehensive income (loss)		_	_	275,495	_	(154,722)	120,773	39,550	160,323
Deferred rights		_	_	_	(71)	_	(71)	_	(71)
Common and Class A share and non- controlling interest dividends declared [Note 6.3, 7]		_	_	(162,265)	_	_	(162,265)	(95,102)	(257,367)
Preferred share dividends [Note 6.2]		_	_	(8,796)	_	_	(8,796)	_	(8,796)
Conversion of debentures [Note 6.1]		4,614	_	_	_	_	4,614	_	4,614
September 30, 2019	\$	2,442,650 \$	260,880 \$	(1,454,441) \$	255	\$ (223,381)	\$ 1,025,963	\$ 413,362 \$	1,439,325



### **Interim Condensed Consolidated Statements of Cash Flows**

In thousands of Canadian dollars

(Unaudited)	Thre	ee months end	led S	eptember 30,	Nine months ended September 30,				
		2020		2019		2020		2019	
Operating activities									
Net income (loss)	\$	108,964	\$	110,621	\$	458,260	\$	391,085	
Items not involving cash or operations:									
Depreciation of property, plant and equipment		135,473		110,308		397,177		318,383	
Amortization of contracts and other intangibles		9,736		4,663		28,649		14,157	
Finance costs, net		57,760		55,693		229,086		207,718	
Fair value (gain) loss on derivative contracts		(15,449)		(40,871)		(10,774)		(109,623	
Unrealized foreign exchange (gain) loss		(36,683)		(370)		(90,998)		5,093	
Loss (gain) on sale of assets		_		1,303		_		962	
Deferred tax expense (recovery)		2,422		11,357		24,053		47,006	
Other		7,076		946		(5,666)		(5,352	
	\$	269,299	\$	253,650	\$	1,029,787	\$	869,429	
Net change in working capital related to		9,082							
operations				(12,096)		(18,685)		21,360	
Cash provided by operating activities	\$	278,381	\$	241,554	\$	1,011,102	\$	890,789	
Investing activities									
Purchase of property, plant and equipment		(36,914)		(175,082)		(191,651)		(691,562	
Acquisitions, net [Note 3]		(1,712)		_		(735,882)		_	
Restricted cash utilization (funding)		6,451		17,520		130,084		446	
Interest received		451		838		4,716		2,689	
Warranty settlement and proceeds [Note 12.2]		249		_		97,856		_	
Other		_		_		1,306		4,466	
Net change in working capital related to investing activities		(15,259)		(62,145)		(63,365)		32,799	
Cash used in investing activities	\$	(46,734)	\$	(218,869)	\$	(756,936)	\$	(651,162	
Financing activities									
Proceeds from borrowings, net of transaction		599,046		210,483		2,057,956		612,250	
Repayment of borrowings		(632,980)		(76,566)		(1,935,489)		(436,239	
Interest paid		(46,783)		(46,846)		(203,731)		(186,750	
Restricted cash utilization (funding)		(12,733)		(10,293)		(39,774)		70,176	
Common and Class A share dividends [Note 6.3]		(55,399)		(54,119)		(177,266)		(162,243	
Dividends to non-controlling interests		(31,650)		(29,758)		(139,903)		(95,795	
Preferred share dividends [Note 6.2]		(2,802)		(2,936)		(8,657)		(8,796	
Conversion of subscription receipts [Note 6.4]		_		_		341,388		_	
Other		(1,963)		(208)		(5,529)		(3,497	
Cash (used in) provided by financing activities	\$	(185,264)	\$	(10,243)	\$	(111,005)	\$	(210,894	
Effect of exchange rate differences on cash and	-	31,583	-	1,544	-	75,686	-	(4,451	
Net change in cash and cash equivalents during		77,966		13,986		218,847		24,282	
Cash and cash equivalents, beginning of period		409,074		288,696		268,193		278,400	
Cash and cash equivalents, end of period	\$	487,040	\$	302,682	\$	487,040	\$	302,682	

See accompanying notes.



# Notes to the Interim Condensed Consolidated Financial Statements (Unaudited)

#### 1. Description of Northland's Business

Northland Power Inc. ("Northland") owns or holds net economic interests, through its subsidiaries, in power-producing facilities and a power distribution utility as well as in projects under construction or in development phases. Northland's power-producing facilities produce electricity from clean energy sources for sale primarily under long-term power purchase agreements (PPAs) or other revenue arrangements with creditworthy customers. Northland's utility is a distributor and retailer of electricity compensated under a regulated framework. These operating assets provide stable cash flow and are primarily located in Canada, Germany, the Netherlands and Colombia. Northland's significant assets under construction and under development are located in Mexico and Taiwan, respectively.

Northland is incorporated under the laws of Ontario, Canada with common shares ("Shares"), Series 1 cumulative rate reset preferred shares ("Series 1 Preferred Shares"), Series 2 cumulative floating rate preferred shares ("Series 2 Preferred Shares") and Series 3 cumulative rate reset preferred shares ("Series 3 Preferred Shares") that are publicly traded on the Toronto Stock Exchange ("TSX"). Series C convertible unsecured subordinated debentures ("2020 Debentures") outstanding on December 31, 2019 were converted to Shares or redeemed in exchange for cash in the first half of 2020. Northland is the parent company for the subsidiaries that operate Northland's business. Northland's registered office is located in Toronto, Ontario.

These unaudited interim condensed consolidated financial statements ("Interim Financial Statements") include the results of Northland and its subsidiaries, of which the most significant are listed in the following table:

	Geographic region <sup>(1)</sup>	% voting ownership as at Sept. 30, 2020 (2)
Offshore Wind		. ,
Buitengaats C.V. and ZeeEnergie C.V. ("Gemini")	The Netherlands	60.0 %
Nordsee One GmbH ("Nordsee One")	Germany	85.0 %
Northland Deutsche Bucht GmbH ("Deutsche Bucht")	Germany	100.0 %
Efficient Natural Gas	•	
Iroquois Falls Power Corp. ("Iroquois Falls")	Ontario, Canada	100.0 %
Kingston CoGen Limited Partnership ("Kingston")	Ontario, Canada	100.0 %
Kirkland Lake Power Corp. (" <b>Kirkland Lake</b> ") <sup>(3)</sup>	Ontario, Canada	100.0 %
North Battleford Power L.P. ("North Battleford")	Saskatchewan, Canada	100.0 %
Spy Hill Power L.P. (" <b>Spy Hill</b> ")	Saskatchewan, Canada	100.0 %
Thorold CoGen L.P. ("Thorold")	Ontario, Canada	100.0 %
On-shore Renewable		
Four solar facilities ("Cochrane Solar")	Ontario, Canada	62.5 %
Grand Bend Wind L.P. ("Grand Bend")	Ontario, Canada	50.0 %
Saint-Ulric Saint-Léandre Wind L.P. ("Jardin")	Québec, Canada	100.0 %
McLean's Mountain Wind L.P. ("McLean's")	Ontario, Canada	50.0 %
Mont-Louis Wind L.P. ("Mont Louis")	Québec, Canada	100.0 %
Nine solar facilities ("Solar")	Ontario, Canada	100.0 %
NP Energia La Lucha SA de CV ("La Lucha")	Mexico	100.0 %
Utility		
Empresa de Energía de Boyacá S.A E.S.P ("EBSA") (2)	Colombia	99.2 %

<sup>(1)</sup> Geographic region corresponds to place of incorporation or, in the case of partnerships, registration, for all entities listed except North Battleford and Spy Hill, which are registered in Ontario, Canada.

<sup>(2)</sup> As at September 30, 2020, Northland's economic interest was unchanged from December 31, 2019, with the exception of EBSA, which Northland acquired on January 14, 2020. EBSA's results are consolidated in Northland's financial results effective the acquisition date.

<sup>(3)</sup> Northland holds a 68% controlling interest in Canadian Environmental Energy Corporation (CEEC), which holds 100% of the voting shares of Kirkland Lake. Northland's effective net economic interest in Kirkland Lake is approximately 77%.



#### 2. Summary of Significant Accounting Policies

#### 2.1 Basis of Preparation and Statement of Compliance

These Interim Financial Statements of Northland and its subsidiaries were prepared in accordance with International Accounting Standard (IAS) 34, Interim Financial Reporting, utilizing the accounting policies Northland outlined in its December 31, 2019 audited annual consolidated financial statements, except for the change in accounting policies discussed in Note 2.3 below. The accounting policies are in line with International Financial Reporting Standards (IFRS) guidelines. The Interim Financial Statements do not include all of the information and disclosures required in the audited annual consolidated financial statements and therefore should be read in conjunction with Northland's 2019 audited annual consolidated financial statements.

These Interim Financial Statements are presented in Canadian dollars and all values are presented in thousands except where otherwise indicated. Certain prior period disclosures have been reclassified for consistency with the current period presentation.

The Interim Financial Statements for the three and nine months ended September 30, 2020 were approved by the Board of Directors on November 10, 2020.

#### 2.2 Basis of Consolidation

The Interim Financial Statements comprise the financial statements of Northland and its subsidiaries at and for the three and nine months ended September 30, 2020. Subsidiaries are fully consolidated on the date that Northland obtains control and continue to be consolidated until the date that such control ceases. Control is achieved when Northland is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Northland reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the elements of control. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the period are included in the consolidated balance sheets and consolidated statements of income (loss) from the date Northland gains control until the date control ceases. All intra-group balances, income and expenses and unrealized gains and losses resulting from intra-group transactions are eliminated in full.

#### 2.3 Change in Accounting Policies

In 2019, the International Accounting Standards Board (IASB) issued narrow-scope amendments to IFRS 3, *Business Combinations*, including revising the definition of a business and introducing an optional concentration test. The amendments are intended to assist companies in determining whether a transaction should be accounted for a business combination or an asset acquisition. The amendments are effective for annual reporting periods beginning on or after January 1, 2020 and applied prospectively. In addition, the IASB has previously issued additional narrow-scope amendments to various standards including related to Interest Rate Benchmark Reform. Northland adopted these amendments as of January 1, 2020 and there has been no impact on the interim consolidated financial statements as of September 30, 2020.

#### 2.4 Future Accounting Policies

Northland assesses each new IFRS or amendment to determine whether it may have a material impact on its consolidated financial statements. As at September 30, 2020, there have been no accounting pronouncements by the IASB that would materially affect Northland's interim consolidated financial statements.

#### 3. Acquisitions

#### 3.1 Acquisition of New York State Onshore Wind Development Projects

In the third quarter, Northland completed the acquisition of three onshore wind projects in New York State to expand its North American portfolio with its entry into the U.S. renewables market. The total purchase price paid was \$5.6M and primarily allocated to contracts and other intangibles, including construction related permits acquired through these three projects. For the nine months ended September 30, 2020, transaction costs related to the acquisition were immaterial.



#### 3.2 Acquisition of Offshore Wind Development Project in Hecate Strait

In September 2020, Northland completed its previously announced acquisition of Hecate Wind Offshore Wind Farm ("**Hecate Wind**") from NaiKun Wind Energy Group Inc. Hecate Wind is located in the Hecate Strait off the coast of British Columbia, Canada. The purchase price paid, net identifiable assets acquired and transaction costs related to the acquisition were immaterial.

#### 3.3 Acquisition of EBSA Regulated Utility

In July 2020, Northland finalized the purchase price for its January 14, 2020 acquisition of a 99.2% interest in the Colombian regulated power distribution utility, Empresa de Energía de Boyacá S.A E.S.P ("EBSA") for a total purchase price of COP 2,530 billion (\$1,007 million) including existing debt of COP 550 billion (\$219 million) (the "EBSA Acquisition"). Pursuant to the share purchase agreement, the purchase price had been subject to post-closing adjustments following a review of the final tariff resolution. Concurrent with the final tariff resolution, the final purchase price was adjusted from COP 2,412 billion (\$960 million).

The total purchase price at the time of closing was finalized as follows:

Final purchase consideration	\$ 798,441
Indebtedness, net of cash acquired, at Northland's share	208,418
Total purchase price	\$ 1,006,859

The total consideration for the acquisition was preliminarily allocated to the fair value of the net assets acquired and liabilities assumed as follows:

As at	Janu	ary 14, 2020
Cash and restricted cash	\$	17,440
Accounts receivable		42,100
Other current assets		14,842
Property, plant and equipment		614,587
Intangible assets		10,915
Goodwill		540,427
Other long-term assets		1,562
Accounts payable		(46,485)
Interest-bearing loans and borrowings [Note 5.3]		(219,163)
Deferred tax liability		(125,654)
Other long-term liabilities, including pension liability		(50,536)
Total identifiable net assets acquired	\$	800,035
Less: Non-controlling interests		1,594
Final purchase consideration	\$	798,441

#### **Consideration Transferred**

The EBSA Acquisition purchase price was settled by transferring cash of \$798 million. The transferring cash was funded through net proceeds from the subscription receipts offering, proceeds drawn under a fully committed bridge credit facility ("EBSA Bridge") and Northland's existing corporate credit facilities. The post-closing cash settlement based on the final tariff resolution was determined to be \$47 million and was paid in the third quarter of 2020.

#### Identifiable Net Assets

The determination of the fair value of assets acquired and liabilities assumed is based on estimates and certain assumptions with respect to the fair values of the assets acquired and liabilities assumed, except for deferred taxes, which are based on the full amount required under IAS 12. Identifiable net assets decreased by \$44 million mainly due to the decrease of property, plant and equipment as a result of the final tariff resolution.

The purchase consideration in excess of the net identifiable assets acquired of \$540 million was allocated to goodwill in the consolidated balances sheets.



#### EBSA's Contribution to Northland's Results

EBSA's results are consolidated in Northland's financial results effective January 14, 2020. For the nine months ended September 30, 2020, EBSA contributed \$37 million to Northland's consolidated operating income. Transaction costs of \$7 million were included in "general and administrative costs - development" in the interim consolidated statements of income (loss). Refer to utility segment in Note 11 for details on EBSA's assets and results.

#### Put option to acquire remaining non-controlling interest

The share purchase agreement obligates Northland to offer to buy the shares of EBSA's minority shareholders within a specified time period. This obligation comprises a written put option on an equity instrument under IFRS and is recognized in the consolidated balance sheets in "provisions and other liabilities" and "contributed surplus".

#### **Updates to Accounting Policies**

As a result of the EBSA acquisition, Northland's consolidated balance sheets include liabilities related to EBSA's postemployment benefit plans, including defined benefit and defined contribution plans. In accordance with IFRS, Northland recognizes the present value of defined benefit plan obligations and expenses the related cost as earned by employees over the term of their employment. The defined benefit plan obligation is determined by an independent actuary by discounting estimated cash flows and taking into account management's best estimate of certain underlying assumptions. Remeasurements of the obligation are recognized in other comprehensive income in the period they arise. The most recent full actuarial valuation was performed as at December 31, 2019. Post-employment benefit obligations are included in "trade and other payables" and "provision and other liabilities" on the interim condensed consolidated balance sheets.

As a result of the EBSA Acquisition, Northland also recognized new types of property, plant and equipment and intangible assets with useful lives that differ from the ranges presented in Northland's 2019 audited annual consolidated financial statements.

#### 3.4 Acquisition of Dado Ocean, South Korean Offshore Wind Development Project

On February 28, 2020, Northland completed its acquisition of Dado Ocean Wind Farm Co. Ltd ("Dado Ocean"), an offshore wind development company based in South Korea with access to multiple early-stage development sites off the southern coast. The purchase price paid, net identifiable assets acquired and transaction costs related to the acquisition were immaterial.

#### 3.5 Acquisition of Qualified Supplier in Mexico

On March 31, 2020, Northland completed the acquisition of an 88% ownership interest in a Mexican company, Northland Power Energía S.A. de C.V. ("Energía"), that holds a qualified supplier license, which enables it to enter into contract with power generators and commercial and industrial customers as well as provide retail electricity services at unregulated prices.

Northland paid \$7 million, including future funding obligations, to complete the acquisition and acquire control of Energía. The consideration paid was primarily allocated to working capital and contracts and other intangibles, net of non-controlling interests. Contracts and other intangibles acquired related to Energía's qualified supplier license.

The determination of the fair value of assets acquired and liabilities assumed is based on estimates and certain assumptions with respect to the fair values of the assets acquired and liabilities assumed.

For the three and nine months ended September 30, 2020, transaction costs related to the acquisition were immaterial.

#### 4. Property, Plant and Equipment

As at	September 30, 2020	December 31, 2019
Property, plant and equipment, net	\$ 8,521,489	\$ 7,962,553
Construction-in-progress	174,471	44,449
Lease right-of-use (ROU) asset	64,680	65,517
Total property, plant and equipment, net	\$ 8,760,640	\$ 8,072,519

As at September 30, 2020, construction-in-progress relates primarily to the capitalization of La Lucha project in Mexico and Hai Long project in Taiwan.



As a result of the achievement of certain milestones, Northland commenced capitalization of Hai Long development costs in the third quarter in accordance with IFRS. For the nine months ended September 30, 2020, \$13 million development expenditures were capitalized in Construction-in-progress.

## 5. Corporate Credit Facilities, Convertible Debentures and Interest-Bearing Loans and Borrowings

#### 5.1 Corporate Credit Facilities

The corporate credit facilities are summarized in the table below:

	Facility size	Amount Septem	as at	O	utstanding letters of credit	Available capacity	Maturity	-	Amount rawn as at ec. 31, 2019
Syndicated revolving facility (1)	\$ 1,000,000	\$	307,066	\$	113,859	\$ 579,075	Jun. 2024	\$	175,689
Bilateral letter of credit facility	150,000		_		148,805	1,195	Mar. 2022		_
Export credit agency backed letter of credit facility	100,000		_		13,908	86,092	Mar. 2021		_
Total	\$ 1,250,000	\$	307,066	\$	276,572	\$ 666,362		\$	175,689
Less: deferred financing costs			2,934						4,305
Total, net		\$	304,132					\$	171,384

<sup>(1)</sup> The amount drawn on the syndicated revolving facility comprises \$220 million USD converted to CAD at the period-end exchange rate, nil CAD and €9 million converted to CAD at the period-end exchange rate (December 31, 2019 - €107 million and \$20 million).

During the nine months ended September 30, 2020, Northland made net drawdowns of \$107 million on the syndicated revolving facility, with remaining movement in the period due to foreign exchange fluctuations.

In January 2020, Northland entered into a \$495 million 12-month bridge credit facility as part of the initial funding for the EBSA Acquisition. In June 2020, Northland entered into a long-term financing arrangement for EBSA (refer to Note 5.3) and the interim bridge facility was fully repaid.

In the first quarter of 2020, the size of the bilateral letter of credit facility was increased to \$150 million from \$100 million.

Amounts drawn under the syndicated revolving facility are collateralized by a debenture security and general security agreement that constitutes a first-priority lien on all of the real property and present and future property and assets of Northland.

#### 5.2 Convertible Debentures

The 2020 Debentures had a maturity of June 30, 2020 and were convertible into Shares at a conversion price of \$21.60 per share at any time prior to the maturity date.

At issuance, Northland estimated the fair value of the embedded holder option as nominal, and as a result, the entire amount of the Debentures was classified as a liability. The payment of convertible unsecured subordinated debenture principal and interest was subordinated in right of payment to the prior payment of all senior indebtedness of Northland.

In the second quarter of 2020, Northland completed the early redemption of the 2020 Debentures. Holders converted approximately \$147 million of their 2020 Debentures into 6.8 million new common shares prior to the May 11, 2020, redemption date. Northland redeemed the remaining approximately \$2 million of the 2020 Debentures in cash. As at September 30, 2020, there were no Debentures outstanding.

#### 5.3 Interest-bearing Loans and Borrowings

On June 24 2020, Northland entered into a long-term, non-recourse financing agreement on behalf of EBSA for an aggregate amount of approximately \$465 million ("EBSA Facility"), inclusive of a Canadian dollar tranche and a Colombian peso tranche. The EBSA facility replaced the interim bridge credit facility ("EBSA Bridge") previously in place as well as facility-level borrowings. The EBSA Facility is structured as a \$450 million term loan and a \$15 million debt service reserve credit facility, for an initial two-year term. The facility has a blended interest rate of 5.3% and provides Northland with the ability to upsize EBSA's capital structure annually by increasing leverage commensurate with growth in EBSA's operating results.



As at September 30, 2020, interest-bearing loans of \$436 million, net of deferred financing costs, were recognized in relation to the EBSA Facility.

In June 2020, Northland upsized the debt on the North Battleford loan, generating gross proceeds of \$52 million at an effective interest rate of 2.1%. The bond principal increased by \$44 million to \$577 million. Net proceeds will be used for general corporate purposes and to fund growth.

#### 6. Equity

#### 6.1 Common Shares and Class A Shares

Northland is authorized to issue an unlimited number of Shares. The terms and conditions of Northland's Class A Shares are defined in Northland's articles of incorporation. On September 24, 2020, 1,000,000 Class A shares were converted into common shares on a one-for-one basis.

The change in Shares and Class A Shares during 2020 and 2019 was as follows:

	Septen	nber 30, 2020	Decen	nber 31, 2019
	Shares	Amount	Shares	Amount
Shares outstanding, beginning of year	179,441,219 \$	2,428,594	179,201,743 \$	2,423,421
Conversion of subscription receipts [Note 6.4]	14,289,000	341,744	_	_
Conversion of debentures	6,896,136	148,908	239,476	5,173
Conversion of Class A shares	1,000,000	14,615		
Shares issued under the DRIP [Note 6.3]	126,645	4,411	_	_
Shares outstanding, end of period	201,753,000 \$	2,938,272	179,441,219 \$	2,428,594
Class A shares	_	_	1,000,000	14,615
Total common and convertible shares outstanding, end of period	201,753,000 \$	2,938,272	180,441,219 \$	2,443,209

#### **Share-based compensation**

Northland's Long-Term Incentive Plan (LTIP) provides for a maximum of 3.1 million Shares to be reserved and available for grant to employees of Northland and its subsidiaries. As at September 30, 2020, 1.2 million Shares remain available for future issuance under the LTIP. Shares may be awarded based on development profits, which arise from new projects or acquisitions ("Development LTIP"). The costs recognized for LTIP in the period depend on management's best estimate of a project's expected development profit and expected timing of project milestones. Awards under the LTIP may be settled in Shares or in cash, at the discretion of Northland's Board of Directors. Shares may also be awarded under the LTIP to recognize achievements or attract and retain executives ("Deferred Rights"). Grants of Deferred Rights vest over a maximum of a three-year period, and the expected cost is expensed over the vesting period.

For the three and nine months ended September 30, 2020, Northland reversed previous capitalization of \$0.9 million and \$0.7 million (2019 - \$0.4 million and \$1.5 million) and expensed \$1.2 million and \$2.3 million (2019 - \$0.1 million and \$0.3 million) of costs, respectively, under the LTIP. No forfeitures are assumed to occur. The balance of accrued awards related to the Development LTIP is shown in liabilities since these awards are expected to be settled in cash. For the three and nine months ended September 30, 2020, Northland settled \$2.7 million of Development LTIP awards in cash related to Deutsche Bucht and EBSA.

In addition to the LTIP, stock-based compensation in the form of Restricted Share Units (**RSU**) and Deferred Share Units (**DSU**) may be granted by Northland to employees and directors. These awards are settled and paid in cash and accounted for as a liability until paid.



#### 6.2 Preferred Shares

Preferred share dividends, excluding tax, were paid as follows:

	Thr	ee months en	eptember 30,	Nine months ended September 30				
		2020		2019		2020		2019
Series 1	\$	989	\$	988	\$	2,966	\$	2,965
Series 2		289		424		1,119		1,259
Series 3		1,524		1,524		4,572		4,572
Total	\$	2,802	\$	2,936	\$	8,657	\$	8,796

#### 6.3 Dividends

For the three and nine months ended September 30, 2020, Northland declared \$0.30 and \$0.90 (2019 - \$0.30 and \$0.90). dividends per share, respectively, as well as the dividend equivalent amount owed to subscription receipt holders [Note 6.4], resulting in total dividends declared of \$60 million and \$184 million (2019 - \$54 million and \$162 million).

In August 2020, Northland announced a change to the discount rate applicable to its Dividend Reinvestment Plan (**DRIP**), whereby common shareholders may elect to reinvest their dividends in common shares of Northland at 3% discount, from the previous 0% discount. Shares issued through the DRIP are currently from Northland's treasury at the election of Northland's Board of Directors. The issue price for the reinvested Shares on each dividend payment date is the volume weighted average trading price of the Shares on the TSX for the five trading days immediately preceding the dividend payment date less the 3% discount. This change was effective with the dividend paid on September 15, 2020, to shareholders of record on August 31, 2020.

#### 6.4 Subscription Receipts

As a result of the close of the EBSA Acquisition on January 14, 2020 [Note 3.1], gross proceeds of \$347 million from the subscription receipts, less applicable transaction costs, were converted to 14,289,000 common shares and a dividend equivalent cash payment equal to \$0.40 per subscription receipt, totaling \$6 million, was paid to subscription receipt holders.

#### 7. Non-controlling Interests

Non-controlling interests relate to the interests not owned by Northland. Subsidiaries with non-controlling interests that are material to Northland's interim consolidated financial statements include Gemini (40%), Nordsee One (15%) and CEEC (32%). CEEC has voting control of Kirkland Lake but ownership interest of 8.8% as a result of non-voting ownership interest held by third-parties.

Summarized financial information for subsidiaries with material non-controlling interests in the interim consolidated balance sheets (shown at 100% totals) are as follows:

As at September 30, 2020	Current assets (1)	Long-term assets	Current liabilities	Long-term liabilities
Gemini	\$ 329,889 \$	3,349,243 \$	304,050	\$ 2,859,050
Nordsee One	152,281	1,399,776	179,207	918,503
CEEC	18,134	24,037	1,836	10,970
Other <sup>(2)</sup>	106,098	977,377	70,806	831,709
Total	\$ 606,402 \$	5,750,433 \$	555,899	\$ 4,620,232



As at December 31, 2019	Current assets (1)	Long-term assets	Current liabilities	Long-term liabilities
Gemini	\$ 352,841 \$	3,232,175 \$	280,529	\$ 2,744,762
Nordsee One	99,870	1,467,361	159,001	923,136
CEEC	30,220	24,440	9,529	10,674
Other (2)	34,333	741,739	34,003	654,224
Total	\$ 517,264 \$	5,465,715 \$	483,062	\$ 4,332,796

<sup>(1)</sup> As at September 30, 2020, restricted cash of \$49.4million (2019 - \$147million) is included for Gemini and \$117.5 million (2019 - nil) for Nordsee One where the availability of funds is intended for debt repayments.

As at September 30, 2020, Northland had an outstanding receivable balance of \$38 million from Cochrane Solar's First Nations partner (2019 - \$40 million). This balance appears at a fair value of \$35 million (2019 - \$37 million) on the interim consolidated balance sheets, including \$4 million classified as "trade and other receivables" and the remaining portion as "other assets".

The change in material non-controlling interests during 2020 and 2019 is as follows:

	Gemini	Nordsee One	CEEC	Other <sup>(2)</sup>	Total
As at January 1, 2019	\$ 218,504	\$ 51,951	\$ 141,574	\$ 56,885 \$	468,914
Net income (loss) attributable (1)	92,830	17,963	11,633	8,564	130,990
Dividends and distributions declared (1)	(63,319)	(17,233)	_	(18,875)	(99,427)
Allocation of other comprehensive income (loss) (1)	(46,388)	(5,596)	_	(1,349)	(53,333)
As at December 31, 2019	\$ 201,627	\$ 47,085	\$ 153,207	\$ 45,225 \$	447,144
Non-controlling interest acquired [Note 3]	_	_	_	2,645	2,645
Net income (loss) attributable (1)	95,985	12,225	7,112	5,945	121,267
Dividends and distributions declared (1)	(103,065)	(16,165)	_	(17,590)	(136,820)
Allocation of other comprehensive income (loss) (1)	(6,398)	3,276	_	(4,670)	(7,792)
As at September 30, 2020	\$ 188,149	\$ 46,421	\$ 160,319	\$ 31,555 \$	426,444

<sup>(1)</sup> Net income (loss), dividends and distributions, and other comprehensive income (loss) are shown at the respective non-controlling interest share.

<sup>(2)</sup> Other includes subsidiaries with non-controlling interests that are not material to Northland's interim consolidated financial statements, including: McLean's (50%), Grand Bend (50%), Cochrane Solar (37.5%), Energia (12%) and EBSA (0.8%).

<sup>(2)</sup> Other includes subsidiaries with non-controlling interests that are not material to Northland's interim consolidated financial statements, including: McLean's (50%), Grand Bend (50%), Cochrane Solar (37.5%), Energia (12%) and EBSA (0.8%).



#### 8. Financial Instruments

The derivative financial instruments consist of the following:

As at September 30, 2020		Current assets	Current liabilities	Long-term assets	Long-term liabilities	Total
Derivatives designated for hedge accounting						
Canadian dollar interest rate swaps	\$	<b>–</b> \$	(12,488) \$	<b>-</b> \$	(55,005) \$	(67,493)
U.S. dollar foreign exchange contracts		483	_	_	_	483
Euro interest rate swaps		_	(65,954)	_	(362,325)	(428,279)
Euro foreign exchange contracts		1,365	(3,800)	6,422	(49,967)	(45,980)
Power forward contracts		108	(4,183)	_	(873)	(4,948)
Derivatives not designated for hedge accoun	ting					
Canadian dollar interest rate swaps		_	(32,681)	_	_	(32,681)
U.S. dollar interest rate swaps		_	(312)	1,219	(1,025)	(118)
U.S. dollar foreign exchange contracts		32	(49)	151	_	134
Euro foreign exchange contracts		6,268	_	9,996	(258)	16,006
Cross-currency interest rate swaps		_	(2,769)	_	_	(2,769)
Colombian peso foreign exchange contract	:S	467	_	187	_	654
Gas forward contracts		1,169	(12,449)	450	(4,607)	(15,437)
Power forward contracts		42	(1,525)	300	(138)	(1,321)
Total	\$	9,934 \$	(136,210) \$	18,725 \$	(474,198) \$	(581,749)

As at December 31, 2019		Current assets	Current liabilities	Long-term assets	Long-term liabilities	Total
Derivatives designated for hedge accounting						
Canadian dollar interest rate swaps	\$	75 \$	(7,199) \$	166	\$ (35,305) \$	(42,263)
U.S. dollar foreign exchange contracts		424	_	_	_	424
Euro interest rate swaps		_	(82,713)	_	(287,495)	(370,208)
Euro foreign exchange contracts		4,240	(76)	10,668	(49,340)	(34,508)
Power forward contracts		138	(574)	_	(171)	(607)
Derivatives not designated for hedge accounting	ng					
Canadian dollar interest rate swaps		_	(23,467)	_	_	(23,467)
U.S. dollar foreign exchange contracts		_	(512)	_	(273)	(785)
Euro foreign exchange contracts		11,508	(32)	22,189	(2,361)	31,304
Colombian peso foreign exchange contracts		28,593	_	_	_	28,593
Gas forward contracts		2,649	(14,883)	575	(15,496)	(27,155)
Power forward contracts		10	(116)	6	_	(100)
Total	\$	47,637	(129,572) \$	33,604	\$ (390,441) \$	(438,772)



The change in derivative financial instruments for the nine months ended September 30, 2020 and 2019 is as follows:

		_	Designate	d in hedge rela	ationships			
	De	lance as at c. 31, 2019 asset (liability)	Changes in fair value recognized in OCI	Cash and accrued payments/ (receipts)	Unrealized fair value changes <sup>(2)</sup>	Fair value changes on derivatives not designated in hedge relationships (2)	Foreign exchange gain (loss)	Balance as at Sep. 30, 2020 asset (liability)
Canadian dollar interest rate swaps	\$	(65,730)	\$ (29,713)	\$ 8,289	\$ (3,208)	\$ (9,812)	\$ —	\$ (100,174)
U.S. dollar Interest rate		_	_	_	_	(118)	_	(118)
Euro Interest rate swaps		(370,208)	(74,839)	52,680	(7,888)	_	(28,024)	(428,279)
Colombian peso interest rate swap		_	_	_	_	-	_	_
Gas forward contracts		(27,155)	_	_	_	11,718	_	(15,437)
Power forward contracts		(707)	(3,129)	_	(1,222)	(1,211)		(6,269)
U.S. dollar foreign exchange contracts		(361)	53	_	6	919	_	617
Euro foreign exchange contracts		(3,204)	(18,099)	(2,991)	11,985	(17,665)		(29,974)
Cross-currency interest rate swaps		_	_	_	_	(2,769)	_	(2,769)
Colombian peso foreign exchange contracts		28,593	_	_	_	(27,939)	_	654
Total	\$	(438,772)	\$ (125,727)	\$ 57,978	\$ (327)	\$ (46,877)	\$ (28,024)	\$ (581,749)

<sup>(1)</sup> Amounts recognized in "Change in fair value of hedged derivative contracts" in the interim consolidated statements of comprehensive income (loss).

<sup>(2)</sup> Amounts recognized in "Fair value (gain) loss on derivative contracts" in the interim consolidated statements of income (loss).

			Designate	ed in hedge re	elati	ionships	Fair value changes			
	De	llance as at ec. 31, 2018 asset (liability)	Changes in fair value recognized in OCI (1)	Cash and accrued payments/ (receipts)	)		on derivatives not designated in hedge relationships (2)	Foreign exchange gain (loss	S	Balance as at Sep. 30, 2019 asset (liability)
Canadian dollar interest rate swaps	\$	(61,513)	\$ (16,990)	\$ 6,21	0 \$	(3,166)	\$ (5,945)	\$ —	\$	(81,404)
Euro interest rate swaps		(310,332)	(226,724)	54,11	6	(8,359)	_	30,350	)	(460,949)
Gas forward contracts		(41,674)	_	_	_	_	11,177	_		(30,497)
Power forward contracts		1,282	(1,466)	_	_	(119)	(1)			(304)
U.S. dollar foreign exchange contracts		1,824	(206)	-	-	97	_	_		1,715
Euro foreign exchange contracts		(126,744)	74,401	(36	4)	6,171	49,806	_		3,270
Total	\$	(537,157)	\$ (170,985)	\$ 59,96	2 \$	(5,376)	\$ 55,037	\$ 30,350	) \$	(568,169)

<sup>(1)</sup> Amounts recognized in "Change in fair value of hedged derivative contracts" in the interim consolidated statements of comprehensive income (loss).

The objective of Northland's hedges is to reduce volatility in its cash flow related to changes in foreign exchange, interest rates and market prices for gas and power. The nature of the risks that Northland is exposed to and the related hedge objectives did not change in the three and nine months ended September 30, 2020.

<sup>(2)</sup> Amounts recognized in "Fair value (gain) loss on derivative contracts" in the interim consolidated statements of income (loss).



#### 9. Net Income (Loss) per Share

The basic and diluted net income (loss) is calculated as follows:

	Three	e months ended Se	ptember 30,	Nine months ended 5	September 30,
		2020	2019	2020	2019
Net income (loss) for the period attributable to common shareholders	\$	<b>82,941</b> \$	78,061	\$ 336,993 \$	275,495
Less: preferred share dividends, net		(2,802)	(2,936)	(8,657)	(8,796)
Net income (loss) attributable to common shareholders for basic earnings	\$	<b>80,139</b> \$	75,125	<b>\$ 328,336</b> \$	266,699
Add back: convertible unsecured subordinated debentures interest and amortization		_	1,595	1,995	4,848
Net income (loss) attributable to common shareholders for diluted earnings	\$	<b>80,139</b> \$	76,720	<b>\$ 330,331</b> \$	271,547

The basic and diluted share amounts are calculated as follows:

	Three months ende	d September 30,	Nine months ende	d September 30,
	2020	2019	2020	2019
Weighted average number of Shares outstanding	200,691,572	179,402,810	196,719,361	179,284,623
Weighted average number of Class A shares	934,783	1,000,000	978,102	1,000,000
Weighted average number of Shares outstanding, basic	201,626,355	180,402,810	197,697,463	180,284,623
Effect of dilutive securities:				
Convertible unsecured subordinated debentures	_	7,411,784	3,198,797	6,945,962
Weighted average number of Shares outstanding, diluted	201,626,355	187,814,594	200,896,260	187,230,585

#### **10. Finance Costs**

Net finance costs consist of the following:

	Thre	ee months ended Se	ptember 30,	Nine months ended September 30,		
		2020	2019	2020	2019	
Interest on debt, borrowings and bank fees	\$	<b>77,810</b> \$	68,554 <b>\$</b>	<b>244,719</b> \$	214,835	
Amortization of deferred financing costs		9,263	8,833	24,741	20,827	
Discount on provisions for decommissioning liabilities		1,767	1,098	4,039	3,343	
Lease interest		398	483	1,291	1,195	
Finance income		(451)	(838)	(4,716)	(2,689)	
Finance costs, net	\$	<b>88,787</b> \$	78,130 \$	<b>270,074</b> \$	237,511	

For the three and nine months ended September 30, 2020, \$3.3 million interests (2019 - \$6.5 million and \$21.1 million) incurred from project financing related to facilities under construction were capitalized in construction-in-progress.

#### 11. Operating Segment Information

Northland identified the operating segments as outlined in the table below based on the nature of operations and asset class. Northland analyzes the performance of its operating segments based on their operating income, which is defined as revenue less operating expenses.



Significant information for each segment for the interim consolidated statements of income (loss) is as follows:

Three months ended September 30, 2020	Offshore wind	Thermal	On-shore renewable	Utilit	у	Other (1)	Eliminations	Total
External sales	\$ 256,601 \$	95,705	\$ 52,861	\$ 55,878	3 \$	9,822 \$	<b>–</b> \$	470,867
Inter-company sales	_	_	_	_	-	39,782	(39,782)	_
Total sales	\$ 256,601 \$	95,705	\$ 52,861	\$ 55,878	3 \$	49,604 \$	(39,782) \$	470,867
Cost of sales	_	25,792	_	17,800	)	8,872	_	52,464
Operating costs	46,557	11,770	7,547	13,118	3	_	_	78,992
General and administrative costs	2,325	127	281	2,466	5	23,004	_	28,203
Depreciation of PP&E	88,569	12,604	22,223	10,241	L	1,836	_	135,473
Other income (2)	_	(2,995)	_	_	-	(747)	_	(3,742)
Operating income	\$ 119,150 \$	48,407	\$ 22,810	\$ 12,253	\$	16,639 \$	(39,782) \$	179,477
Finance costs, net	\$ 54,535 \$	13,507	\$ 15,529	\$ 3,833	3 \$	1,383 \$	<b>–</b> \$	88,787

<sup>(1)</sup> Other external sales includes energy marketing activities. Other inter-segment sales include inter-company management fees, energy marketing activities and maintenance services, which are eliminated on consolidation.

<sup>(2)</sup> Other income includes investment income and finance lease income.

Three months ended September 30, 2019	Offshore wind	Thermal	On-shore renewable	Utility	Other (1)	Eliminations	Total
External sales	\$ 231,164	\$ 93,739	\$ 52,488	\$ <b>–</b> \$	1,046	\$ - \$	378,437
Inter-company sales	_	_	_	_	28,338	(28,338)	_
Total sales	\$ 231,164	\$ 93,739	\$ 52,488	\$ <b>–</b> \$	29,384	\$ (28,338) \$	378,437
Cost of sales	_	21,710	_	_	782	_	22,492
Operating costs	29,434	13,549	8,081	_	_	_	51,064
General and administrative costs	1,950	65	162	_	19,304	_	21,481
Depreciation of PP&E	73,249	12,506	23,365	_	1,188	_	110,308
Other income (2)	_	(3,081)	446	_	(1,173)	_	(3,808)
Operating income	\$ 126,531	\$ 48,990	\$ 20,434	\$ <b>–</b> \$	9,283	\$ (28,338) \$	176,900
Finance costs, net	\$ 45,029	\$ 13,980	\$ 14,966	\$ <b>–</b> \$	4,155	\$ - \$	78,130

<sup>(1)</sup> Other external sales includes energy marketing activities. Other inter-segment sales include inter-company management fees, energy marketing activities and maintenance services, which are eliminated on consolidation.

<sup>(2)</sup> Other income includes investment income and finance lease income.



Nine months ended September 30, 2020	Offshore wind	Thermal	On-shore renewable	Utility	Other <sup>(1)</sup>	Eliminations	Total
External sales	\$ 916,349	\$ 303,035	\$ 166,627	\$ 160,917	\$ 20,865	\$ - \$	1,567,793
Inter-company sales	_	_	_	_	138,048	(138,048)	_
Total sales	\$ 916,349	\$ 303,035	\$ 166,627	\$ 160,917	\$ 158,913	\$ (138,048) \$	1,567,793
Cost of sales	_	74,850	_	51,566	18,690	_	145,106
Operating costs	124,035	36,763	21,377	37,015	_	_	219,190
General and administrative costs	6,282	293	702	6,379	81,114		94,770
Depreciation of PP&E	259,393	37,619	66,299	28,547	5,319	_	397,177
Other income (2)	_	(9,050)	_	_	(2,569)	_	(11,619)
Operating income	\$ 526,639	\$ 162,560	\$ 78,249	\$ 37,410	\$ 56,359	\$ (138,048) \$	723,169
Finance costs, net	\$ 158,597	\$ 40,573	\$ 44,169	\$ 11,885	\$ 14,850	\$ - \$	270,074

<sup>(1)</sup> Other external sales includes energy marketing activities. Other inter-segment sales include inter-company management fees, energy marketing activities and maintenance services, which are eliminated on consolidation.

<sup>(2)</sup> Other income includes investment income and finance lease income.

Nine months ended September 30, 2019	C	Offshore wind	Thermal	On-shore renewable	Other <sup>(1)</sup>	Eliminations	Total
External sales	\$	734,525 \$	307,746 \$	168,821 \$	9,707 \$	<b>–</b> \$	1,220,799
Inter-company sales		_	_	_	106,219	(106,219)	
Total sales	\$	734,525 \$	307,746 \$	168,821 \$	115,926 \$	(106,219) \$	1,220,799
Cost of sales		_	76,621	_	7,307	_	83,928
Operating costs		95,468	38,520	23,775	_	_	157,763
General and administrative costs		5,339	403	1,409	54,145	_	61,296
Depreciation of PP&E		208,510	37,456	69,926	2,491	_	318,383
Other income (2)		_	(9,305)	446	(2,145)	_	(11,004)
Operating income	\$	425,208 \$	164,051 \$	73,265 \$	54,128 \$	(106,219) \$	610,433
Finance costs, net	\$	138,442 \$	42,284 \$	44,482 \$	12,303 \$	<b>-</b> \$	237,511

<sup>(1)</sup> Other external sales includes energy marketing activities. Other inter-segment sales include inter-company management fees, energy marketing activities and maintenance services, which are eliminated on consolidation.

#### Significant information for each segment for the consolidated interim balance sheets is as follows:

As at September 30, 2020	0	ffshore wind	Thermal	On-shore renewable	Utility	Other	Total
PP&E, net	\$	6,029,259 \$	863,546 \$	1,279,231 \$	527,536 \$	61,068 \$	8,760,640
Contracts and other intangibles, net		472,118	53,070	_	5,722	11,958	542,868
Goodwill		_	150,201	54,741	472,533	_	677,475
Equity-accounted investments (1)		_	_	_	_	4,633	4,633
Total assets		7,323,084	1,389,152	1,424,382	1,088,837	334,358 \$	11,559,813

 $<sup>\</sup>begin{tabular}{ll} \end{tabular} \begin{tabular}{ll} \end{tabular} \beg$ 

<sup>(2)</sup> Other income includes investment income and finance lease income.



As at December 31, 2019	)	Offshore wind	Thermal	On-shore renewable	Other	Total
PP&E, net	\$	5,896,431 \$	901,963 \$	1,235,757 \$	38,368 \$	8,072,519
Contracts and other intangibles, net		463,363	57,687	_	_	521,050
Goodwill		_	150,201	54,741	_	204,942
Equity-accounted investments (1)		_	_	_	5,263	5,263
Total assets		7,121,648	1,429,373	1,368,631	559,016 \$	10,478,668

<sup>(1)</sup> Includes investments in associates and joint ventures.

Information on operations by geographic area is as follows:

#### Sales

	Three months ended September 30,		Nine months ended September 30,	
	2020	2019	2020	2019
Europe	\$ <b>257,007</b> \$	231,164 \$	<b>916,755</b> \$	734,525
North America	157,982	147,273	490,121	486,274
Latin America	55,878	_	160,917	_
Total	\$ <b>470,867</b> \$	378,437 <b>\$</b>	<b>1,567,793</b> \$	1,220,799

#### Property, plant and equipment, net

As at	September 30, 2020	December 31, 2019
Europe <sup>(1)</sup>	\$ 6,051,339	\$ 5,916,661
North America	2,031,977	2,114,748
Latin America	677,324	41,110
Total	\$ 8,760,640	\$ 8,072,519

<sup>(1)</sup> Includes PP&E related to non-operating corporate assets.

#### 12. Litigation, Claims, Contingencies and Commitments

Litigation, claims and other contingencies arise from time to time in the ordinary course of business for Northland. None of these contingencies, individually or in aggregate, are expected to result in a liability that would have a material adverse effect on Northland. Specific matters that arose during the nine months ended September 30, 2020 are described below.

#### 12.1 COVID-19

Each of Northland's operating facilities are deemed to be essential infrastructure and, as such, operations have continued uninterrupted to date. Accordingly, management has taken prudent and comprehensive measures to safeguard the health and well-being of all employees, contractors as well as host communities. All of Northland's facilities continue to operate as expected and preventative measures remain in place in accordance with Northland's crisis response plans and applicable local government directives. Management continues to actively monitor the situation, which remains uncertain, and may take further actions as required or recommended by authorities.

Risks related to COVID-19 as a result of lower demand for power globally include increased negative pricing at Nordsee One and Deutsche Bucht, lower wholesale market-based prices at Gemini, higher unpaid curtailments in general, increased volatility in the value of financial instruments and reduction in sales and net earnings. Other risks include potential delays in construction timelines as a result of construction services and contractor unavailability or unavailability of key personnel resulting in the interruption of production and lower availability of power infrastructure, thus affecting sales, operating costs and net earnings.



#### 12.2 Warranty Settlement and Other Proceeds

In the second quarter of 2020, Nordsee One received proceeds from its turbine manufacturer, which filed for insolvency in 2019, to settle all warranty obligations for the remaining term of the original service agreement. Following the receipt of the full settlement ("warranty settlement") in the second quarter of 2020, Nordsee One relinquished its rights to make further warranty claims against the manufacturer. Northland recognized the proceeds as a reduction in "property, plant and equipment" in the consolidated balance sheets.

#### 12.3 Other Income

For the nine months ended September 30, 2020, other income includes €7 million (\$11 million) proceeds received from the sale of turbines originally intended for use with mono-bucket foundations at Deutsche Bucht as well as €14 million (\$21 million) insurance proceeds related to construction of Deutsche Bucht.

#### 12.4 Milestone Payments for Development Project Acquisitions

In the course of business, Northland enters into acquisition agreements that may result in Northland making additional payments to the seller of a development project previously acquired upon the successful completion of certain milestones. As at September 30, 2020 these contingent payments were not recognized in the consolidated balance sheets and primarily relate to early stage offshore wind development projects.

## Corporate Information

# DIRECTORS AND EXECUTIVE OFFICERS OF NORTHLAND POWER INC.

#### **DIRECTORS**

Mr. John W. Brace (Chair)

Mr. James C. Temerty

Ms. Linda L. Bertoldi

Dr. Marie Bountrogianni

Ms. Lisa Colnett

Mr. Barry Gilmour

Mr. Russell Goodman

Mr. Keith Halbert

Mr. Ian Pearce

#### **EXECUTIVE OFFICERS**

Mr. Mike Crawley

President and Chief Executive Officer

Ms. Pauline Alimchandani

Chief Financial Officer

Mr. Troy Patton

Chief Operations Officer

Ms. Wendy Franks

Executive Vice President, Strategy and Investment Management

Mr. Morten Melin

Executive Vice President, Construction

Mr. David Povall

Executive Vice President, Development

Mr. Michael D. Shadbolt

Vice President and General Counsel

Ms. Tracy Robillard

Secretary

#### **GENERAL INFORMATION**

#### REGISTRAR AND TRANSFER AGENT

Computershare Trust Company of Canada 100 University Avenue Toronto, Ontario, Canada

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Attention: Equity Services

### COMMON SHARES, DEBENTURES AND PREFERRED SHARES

Northland's common shares and Series 1, Series 2 and Series 3 preferred shares are listed on the Toronto Stock Exchange and trade under the symbols NPI, NPI.PR.A, NPI.PR.B and NPI. PR.C, respectively.

#### **CONTACT INFORMATION**

#### **INVESTOR RELATIONS**

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